

# Edmonton's Municipal Development Plan

Bylaw No. 11777, Approved August 31, 1998,  
with Amendments to February 11, 2008

APPROVED  
As to Form   
CITY SOLICITOR

Bylaw No. 11777 (as amended)

A Bylaw to adopt the  
Edmonton Municipal Development Plan

WHEREAS pursuant to the authority granted to it by the Municipal Government Act, the Municipal Council of the City of Edmonton, must, by bylaw, adopt a municipal development plan; and

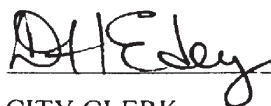
WHEREAS City Council approved the Terms of Reference for the Municipal Development Plan on June 25, 1996.

NOW THEREFORE after due compliance with the relevant provisions of the Municipal Government Act, S.A. 1994, c. M-26.1, as amended, the Municipal Council of the City of Edmonton duly assembled enacts as follows:

1. The document entitled "Plan Edmonton: Edmonton's Municipal Development Plan" annexed hereto as Schedule "A" is hereby adopted as the Municipal Development Plan for the City of Edmonton.
2. Bylaw 9076, as amended, which adopted the former Municipal Development Plan, is hereby repealed.

READ a first time this	28th	day of	May	, A. D. 1998;
READ a second time this	27th	day of	August	, A. D. 1998;
READ a third time this	27th	day of	August	, A. D. 1998;
SIGNED and PASSED this	31st	day of	August	, A. D. 1998.

THE CITY OF EDMONTON  
  
MAYOR

  
CITY CLERK

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# *Plan Edmonton: Edmonton's Municipal Development Plan*

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*Schedule A of Bylaw No. 11777*

*Approved August 31, 1998,  
with Amendments to February 11, 2008*



*The City Council of the City of Edmonton will amend Plan Edmonton from time to time.  
You may contact the Maps and Publications Sales Office of the City of Edmonton,  
Planning and Development Department, at 496-6160,  
to obtain information about amendments to the Municipal Development Plan.*

*For further information on Plan Edmonton,  
contact:*

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Edmonton, Alberta T5J 3P4*

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### *What is Plan Edmonton?*

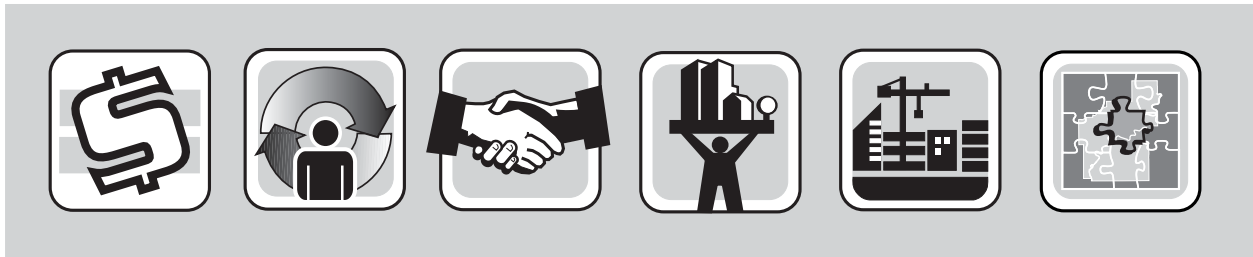
*Plan Edmonton* is the City of Edmonton's Municipal Development Plan, which will guide Edmonton's growth and development into the 21<sup>st</sup> century. *Plan Edmonton* is a strategic document dealing with Edmonton's physical, economic and social development. The Plan also contains an intermunicipal planning component which addresses the coordination of future land use, growth patterns and transportation systems with Edmonton's neighbouring municipalities. As Edmonton's primary planning document, *Plan Edmonton* is a comprehensive plan that will provide direction to the development and implementation of more specific, detailed plans by all City departments and agencies over a ten year planning horizon.



### *How was Plan Edmonton prepared?*

In the fall of 1996, Edmonton's City Council members held a series of workshops to create a foundation for *Plan Edmonton*, Edmonton's new Municipal Development Plan. Council developed a framework for the Plan and a statement of the City of Edmonton's priorities for each of the five municipal responsibility areas identified as being essential to sustaining quality of life for citizens.

Five *Plan Edmonton* policy committees were formed, one for each of the five municipal responsibility areas. The policy committees consisted of individuals representing city-wide interests such as community leagues, business groups, the land development industry, social, cultural and educational organizations, and service providers. The policy committees' role



was to provide advice and recommendations to the steering committee. City staff also participated on the committees. The policy committees reviewed the priority statements, recommended changes and identified outcomes, or “key results”, that would measure the City’s success in addressing its priorities. Additional input was gathered through a variety of means including public open houses, opinion surveys, focus groups, a 24-hour message line and correspondence received by mail, fax and e-mail.

The Intermunicipal Planning section of *Plan Edmonton* was prepared to meet the requirements of the Municipal Government Act. This section was developed through extensive discussion with neighbouring municipalities. The philosophy and policies in this section are consistent with the priorities identified in other sections of the Plan.

Under the direction of the *Plan Edmonton* steering committee, consisting of the City Manager and four departmental General Managers, City staff prepared the Plan for Council’s consideration based on City priorities, public input, and technical research conducted as part of the *Plan Edmonton* project.

## *Plan Edmonton’s Structure*

*Plan Edmonton* is structured to reflect the five municipal responsibility areas, identified by City Council as essential to support Edmonton’s quality of life, and to reflect the requirements of the Municipal Government Act.

Five sections, one for each responsibility area, identify City Council’s priorities for Edmonton over the life of this plan. Under each priority statement is an implementation strategy designed to address the priority. Additional material has been added, where required, to comply with the Municipal Government Act.

*Plan Edmonton* also includes a section which addresses Edmonton’s intermunicipal relationships and activities with respect to land use, transportation and infrastructure planning and other regional issues.

The implementation section describes how City Council and the civic administration will implement *Plan Edmonton’s* policies and strategies.

## The Challenge

*Plan Edmonton* presents a general overall picture of the potential future state of the City of Edmonton and takes a practical and conservative approach to our future state possibilities.

At the time of writing the Plan, significant financial challenges face municipalities in Canada. The City of Edmonton itself, in parallel with this Municipal Development Plan, is considering what financial issues lie ahead and how to craft potential solutions to them.

Whether or not the City achieves its desired future state depends on a number of factors.



What are the answers which, over time, will allow for sufficient funding of adequate infrastructure maintenance and growth? How secure are the various revenue streams

upon which the City depends for its operations? To what extent will regional issues be solved through cooperation? Can we (or should we) continue to provide all the same services we currently provide? To what levels? All of these issues are real, and must be confronted in the future.

The future is not just the present projected forward. It contains new and important challenges. An ability to achieve the desired future state, where at least adequate services and facilities exist in all required areas, will depend on how and where we find the answer to the challenges.

The fulfilment of this long range plan will only occur through dedication, hard work and effort and the resolution of many difficult issues, many of which have not yet even been identified.





## *Vision, Mission and Commitment*

---

### *Our Vision*

- A culturally diverse city where people choose to live, learn, work and play.
- An international smart city with a vibrant economy.
- A capital city where businesses want to locate and expand.
- A welcoming city where citizens take pride in their community and in their contribution to its quality of life.

### *Our Mission*

- To serve the people of Edmonton and represent their interests and aspirations.

### *Our Commitment*

- To oversee the provision of municipal services and facilities to sustain Edmonton's quality of life.
- To achieve excellence in the management of the City's resources.
- To build positive and productive relationships within our community and with our partners and regional neighbours.
- To sustain the quality of the physical environment for future generations.
- To promote and facilitate economic activity for the benefit of our citizens.
- To facilitate community and social development for the benefit of our citizens.



## *Edmonton's Partners in Service*

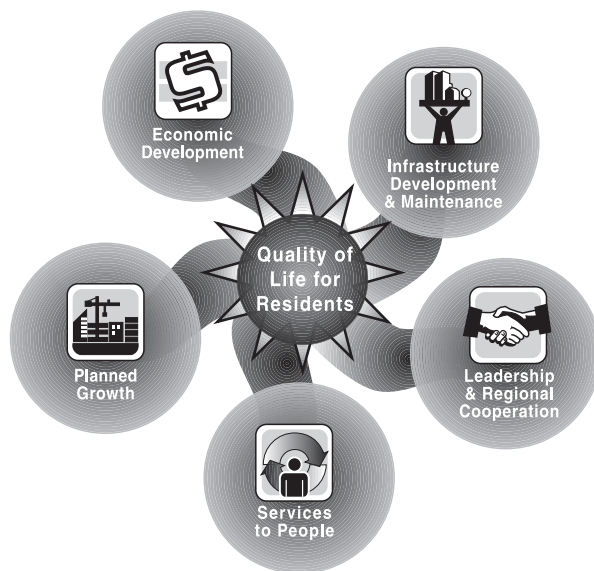


The mandate of the Corporation of the City of Edmonton is prescribed by Alberta's Municipal Government Act.

Other organizations serve the citizens of Edmonton in various capacities. The City of Edmonton will continue to work, for the benefit of its citizens, in cooperation and partnership with these organizations where mandates and objectives are complementary.

## Municipal Responsibility Areas

*Plan Edmonton* is based on five municipal government responsibility areas essential to supporting a high quality of life for Edmontonians. *Plan Edmonton* addresses each of these responsibility areas separately but with the recognition of the strong inter-relationships among them.



### *Planned Growth*

***Planned Growth*** addresses the municipal mandate to manage land use and development. A physical growth strategy and land development philosophy will meet long-term development needs. Investment in mature neighbourhoods and business areas will be promoted. New growth in suburban areas will be accommodated in a fiscally responsible manner. Priorities include making effective use of investments in infrastructure and providing for access to natural areas and open spaces. The City will work with its private and public sector partners to maintain the quality of the urban environment.



### *Economic Development*

***Economic Development*** focuses on the City's leadership role in creating a positive and dynamic business climate within Edmonton and the Edmonton Capital Region. The goal of expanding the economic base will be achieved through effective economic development programs and by providing a "best value" business environment. Edmonton will build on its economic advantages through active partnerships with businesses, institutions and other governments to develop a strong city economy with a global orientation.



## *Services to People*

**Services to People** deals with the delivery of City services that contribute to the safety, security, well-being and enjoyment of Edmonton's citizens. Services will be provided in an effective, efficient and citizen-oriented manner. The City will work in partnership with other organizations where service mandates are complementary. In planning and providing services, the City will take into account the different and changing characteristics and needs of communities. The City will support community development initiatives and volunteer activities.



## *Infrastructure Development and Maintenance*

**Infrastructure Development and Maintenance** focuses on the City's responsibility for infrastructure ranging from roads, waste management systems and water systems to public buildings and park facilities. The City's fiscal objective is to meet the demand for new infrastructure while ensuring that existing infrastructure remains safe and reliable. The City's environmental strategy will maintain the quality of the natural environment for present and future generations. City priorities also address the development and use of advanced communications and information technology.



## *Leadership and Regional Cooperation*

**Leadership and Regional Cooperation** focuses on municipal decision-making and the City's mandate to represent the interests of its citizens. Particular emphasis will be placed on pursuing solutions to regional issues in cooperation with neighbouring municipalities. Edmonton will promote more effective and coordinated intermunicipal planning within the Edmonton Capital Region. The City will examine opportunities to reduce costs and improve service through regional services delivery mechanisms. More effective relationships with regional authorities and the Provincial and Federal Governments will be developed.



## *Intermunicipal Planning*

**Intermunicipal Planning** addresses components of the City's five municipal responsibility areas at the intermunicipal and regional levels. The Municipal Government Act requires that the City's municipal development plan provide a framework for intermunicipal land use, transportation systems and infrastructure planning and development. The City will promote effective and cooperative planning, development and service delivery.



## *Planned Growth*



*Planned Growth* addresses the municipal mandate to manage land use and development. A physical growth strategy and land development philosophy will meet long-term development needs.

Investment in mature neighbourhoods and business areas will be promoted. New growth in suburban areas will be accommodated in a fiscally responsible manner. Priorities include making effective use of investments in infrastructure and providing for access to natural areas and open spaces. The City will work with its private and public sector partners to maintain the quality of the urban environment.







## *Our Physical Growth Strategy*

Edmonton is poised for a decade and more of economic and physical growth. By the year 2020, Edmonton will be home to between 800,000 and 900,000 people. Our generalized land development concept is shown on Map 1.

Our physical growth strategy addresses the challenge of accommodating growth and financing new infrastructure and services in developing suburban areas while maintaining the quality and viability of existing developed areas.

We will make the most of what we have already built. Working with citizens and community and business organizations, we will sustain our mature residential neighbourhoods and business areas. We will encourage rehabilitation and renewal through re-investment in public infrastructure and the application of land use plans and regulations that accommodate sensitive redevelopment.

We will optimize the use of public infrastructure by promoting infill development in existing neighbourhoods and business areas and accommodating higher density land uses along transportation corridors.

We will promote investment in commercial and residential redevelopment in the Downtown and promote the Downtown as the focal point of our city. We will support economic activity in our other existing commercial and industrial areas by continuing to provide needed services and infrastructure. We will accommodate changes in business operations that may be required to meet changing business conditions.

We will promote the development of the existing and potential economic activity centres where locational advantages or existing facilities provide special opportunities for economic development in the knowledge-based economy of the twenty-first century. Designated economic activity centres are shown on Map 2.

To facilitate long-term planning, we have designated enough residential, commercial and industrial land to accommodate projected development in each sector of the city for a minimum of thirty years. The staging of development will be determined by our ability to provide cost-effective municipal infrastructure and services. Our agricultural areas will be protected from premature fragmentation until they are needed for urban development.



We will manage the development of suburban areas to control the life-cycle costs of the public infrastructure and services that our citizens demand. We will encourage the efficient and cost-effective use of land, infrastructure and services by promoting compact and contiguous development.









In accommodating and managing growth and facilitating redevelopment, we will promote and apply urban design principles that contribute to the safety, attractiveness and convenience of our communities. Our suburban residential areas will provide for choice of housing style and location and include a mix of single and multiple family housing. Our commercial and industrial areas will provide a variety of environments conducive to the conduct of business activities.

We will ensure that sufficient recreational facilities and open spaces are available and accessible for the enjoyment of our citizens. We will protect the North Saskatchewan River Valley and Ravine System and seek to conserve regional environmentally sensitive areas and natural sites for the benefit of future generations.

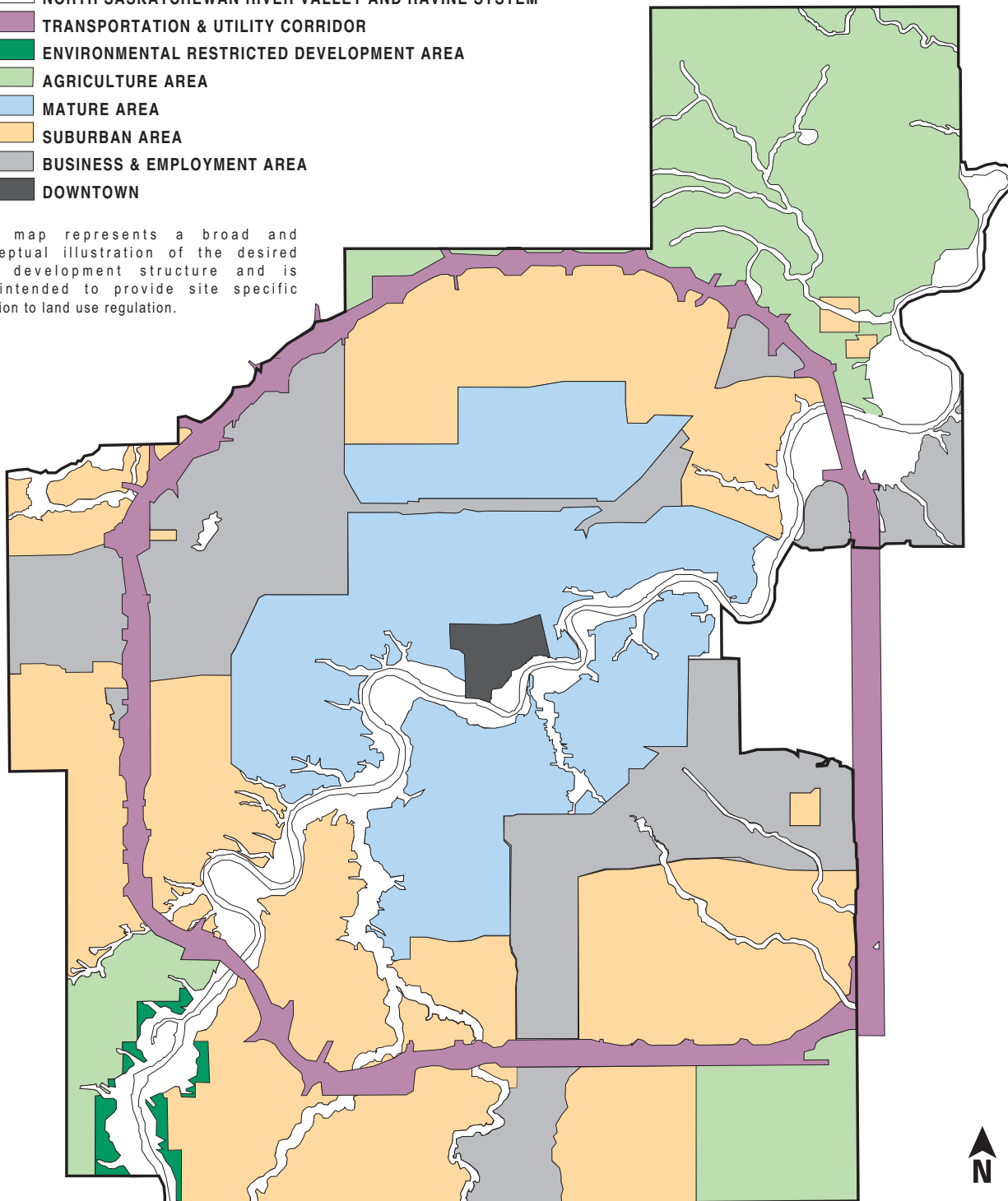


## BYLAW 14675

### MAP 1 LAND DEVELOPMENT CONCEPT EDMONTON MUNICIPAL DEVELOPMENT PLAN, (as amended)

-  NORTH SASKATCHEWAN RIVER VALLEY AND RAVINE SYSTEM
-  TRANSPORTATION & UTILITY CORRIDOR
-  ENVIRONMENTAL RESTRICTED DEVELOPMENT AREA
-  AGRICULTURE AREA
-  MATURE AREA
-  SUBURBAN AREA
-  BUSINESS & EMPLOYMENT AREA
-  DOWNTOWN

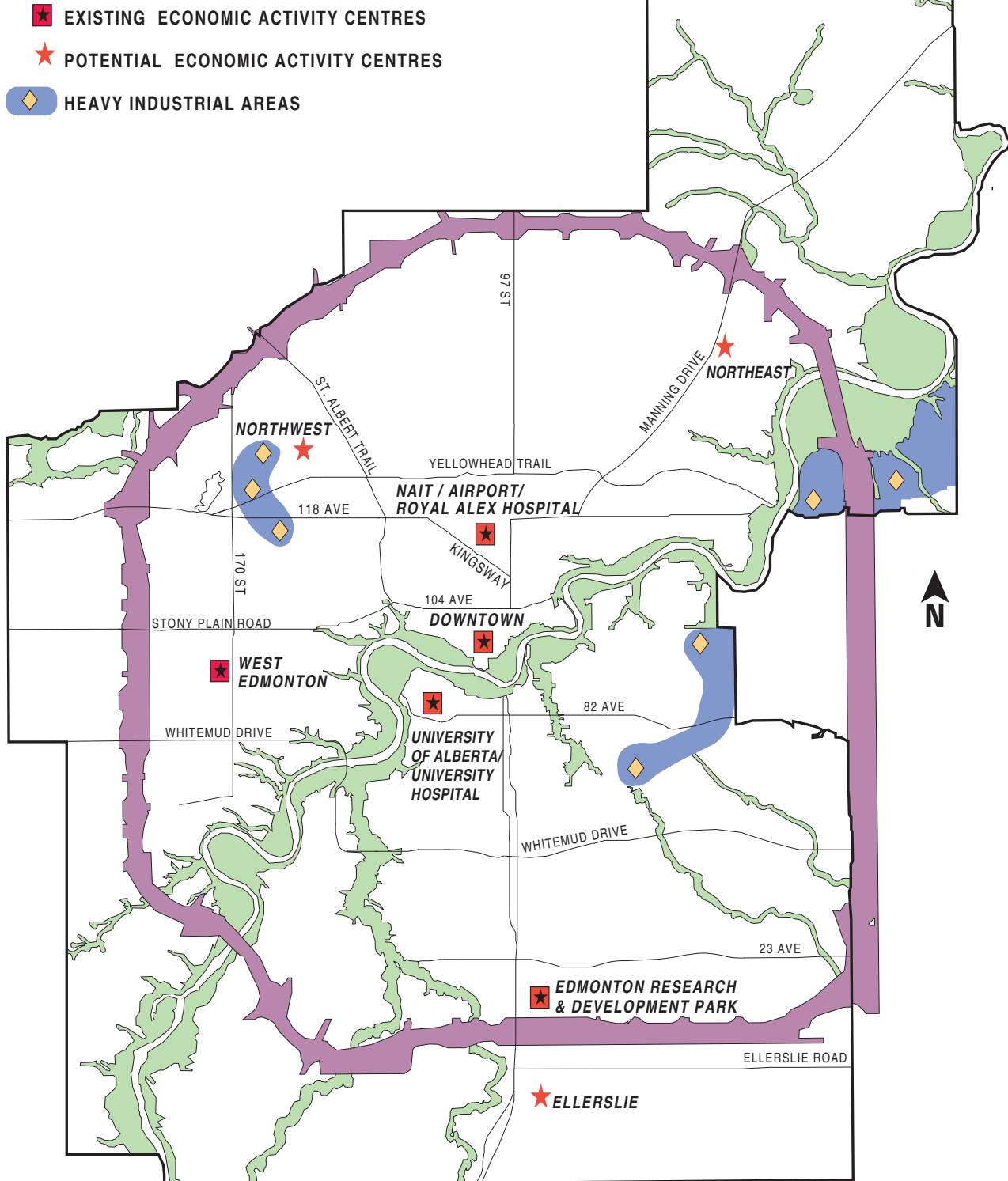
This map represents a broad and conceptual illustration of the desired land development structure and is not intended to provide site specific direction to land use regulation.



## MAP 2

### ECONOMIC ACTIVITY CENTRES AND HEAVY INDUSTRIAL AREAS

This map represents a broad and conceptual illustration of the desired land development structure and is not intended to provide site specific direction to land use regulation.





## *Our Priority: Land Development Philosophy*

Develop and utilize a land development philosophy that meets the City's long-term development needs and achieves the optimal balance between residential, industrial, commercial, institutional, natural and recreational land use.

## *Our Strategy:*

### *Creating livable communities*

- |  |  |
|--|--|
| <p>1.1.1 Provide for choices regarding the types of developments in which people want to live and do business.</p>   | <p>1.1.5 Ensure an adequate supply of industrial land.</p>   |
| <p>1.1.2 Address compatibility of land use in the development and review of land use plans and development proposals.</p>  | <p>1.1.6 Address adequate separation distances and effective transition zones between heavy industry and other uses through a risk management approach based on the principles of:</p> <ul style="list-style-type: none"> <li>• risk reduction at source;</li> <li>• risk reduction through land use controls;</li> <li>• emergency preparedness;</li> <li>• emergency response; and</li> <li>• risk communication.</li> </ul> |
| <p>1.1.3 Use and promote urban design principles and guidelines that enhance the quality of the urban environment.</p>   | <p>1.1.7 Explore the potential to cluster complementary businesses.</p>  |
| <p>1.1.3a Incorporate the protection of natural areas systems in planning for communities, for the ecological, recreational, educational, economic and health benefits they provide.</p> | <p>1.1.8 Accommodate home-based businesses and services.</p>   |

### *Supporting economic activity*

- 1.1.4 Develop strategies to focus heavy industrial land development in the areas identified on Map 2.

*Continued on page 16...*



*Working with our partners*

- 1.1.9 Work cooperatively with neighbouring municipalities to ensure effective use and development of the City's "fringe" lands.
- 1.1.10 Examine and develop workable alternatives to share the costs of development for infrastructure and services.
- 1.1.11 Work cooperatively with school boards, other levels of government and educational institutions to foster the objectives of the physical growth strategy.

*Managing our resources wisely*

- 1.1.12 Place a high priority on the effective and efficient use of land.
- 1.1.13 Plan for urban development which is environmentally and fiscally sustainable in the long term, based on the City's financing, infrastructure and environmental strategies.

*Accommodating resource industries*

- 1.1.14 Maintain the integrity of pipelines and utility corridors while planning for growth and development.
- 1.1.15 Protect, for future use, significant deposits of natural resources including sand, gravel, top soil, oil and gas, and ensure appropriate rehabilitation after extraction.

*Using effective planning processes*

- 1.1.16 Ensure City plans and policies give clear, consistent development guidelines.
- 1.1.17 Provide an open, flexible planning process which includes residents in policy development and plans for growth and change.
- 1.1.18 Plan for and protect transportation corridors required to implement the City of Edmonton's Transportation Master Plan.
- 1.1.19 Adopt a Land Use Bylaw which reflects the land development philosophy of this Plan.



## *Our Priority: Downtown Development*

Ensure that downtown Edmonton is vibrant and alive – a magnet for business, commerce and people, with unique and attractive residential districts, and diverse entertainment, recreation and cultural opportunities.

### *Our Strategy:*

- 1.2.1 The Capital City Downtown Plan will be the primary policy document guiding development in the Downtown. Key components will:
- promote economic development;
  - support commercial and institutional activities;
  - encourage arts, culture and entertainment;
  - increase Downtown's residential population;
  - provide more parks, special places and open spaces for recreation;
  - improve pedestrian circulation and Downtown parking;
  - promote a "transit first" policy for trips to and from the Downtown;
  - preserve Edmonton's architectural heritage; and
  - promote urban design standards appropriate to the Downtown environment.
- 1.2.2 Maintain support for and implement the Downtown Plan.





### *Our Priority: Utilization of Existing Infrastructure*

Encourage maximum development around existing City infrastructure. This will include encouraging the utilization of the existing supply of lands in area structure plans approved for development before undertaking additional expansion; “building out” and servicing all approved neighbourhoods; and supporting strategic growth of the City, rather than “growth for the sake of growth”.

### *Our Strategy:*

- |   |  |
|---|--|
| <p>1.3.1 Preserve agricultural land, identified on Map 1, until needed for urban development.</p>   | <p>1.3.4 Promote intensification of development around transportation corridors and employment areas.</p>                  |
| <p>1.3.2 Prevent premature fragmentation of agricultural land prior to the extension of cost-effective urban services.</p>                                | <p>1.3.5 Support increased densities of land use through infill development that is sensitive to existing development.</p> |
| <p>1.3.3 Support contiguous development that is adjacent to existing development in order to accommodate growth in an orderly and economical fashion.</p> | <p>1.3.6 Manage the City-owned land and facility inventory to optimize existing infrastructure.</p>                        |
|   | <p>1.3.7 Pursue joint-use agreements for community facilities and services.</p>  |



### *Our Priority: Economic Activity Centres Within the City*

Recognize the existence and the potential of economic activity centres within the City and encourage these vibrant growth areas by fostering the mix of services and businesses which support and link them.

#### *Our Strategy:*

- 1.4.1 Promote Edmonton's existing and potential economic activity centres, identified on Map 2, while continuing to support existing commercial and industrial areas.
- 1.4.2 Provide for clustering of compatible development in economic activity centres.
- 1.4.3 Support public and private sector efforts dedicated to development and enhancement of economic activity centres.
- 1.4.4 Provide supporting infrastructure, services and linkages for economic activity centres.



## *Our Priority: Reinvestment in Mature Neighbourhoods*

Invest in the redevelopment and revitalization of mature neighbourhoods, including appropriate responses to the evolving needs of residents as community demographics change.

### *Our Strategy:*

- |  |  |
|--|--|
| <p>1.5.1 Adapt community facilities and services to meet changing needs.</p>   | <p>1.5.4 Maintain and improve older commercial and industrial areas while mitigating negative impacts on adjacent neighbourhoods.</p>  |
| <p>1.5.2 Encourage rehabilitation, redevelopment and infilling to increase the amount and quality of housing in mature neighbourhoods.</p> | <p>1.5.5 Preserve historically significant older buildings, structures and areas through the Register of Historic Resources in Edmonton and related programs and policies.</p> |
| <p>1.5.3 Maintain and renew necessary infrastructure in mature neighbourhoods.</p>   |  |



## *Our Priority: Preservation and Enhancement of the Natural Environment and Open Spaces*

Preserve and enhance the river valley, natural areas and open space within the urban landscape; recognize these areas as critical aspects of successful planned growth of the City; and, link them to the extent possible.

### *Our Strategy:*

- 1.6.1 Develop a comprehensive, integrated plan for the river valley, natural areas and open space lands that:
- integrates and connects natural areas within the urban fabric to provide access;
  - develops access and recreational use opportunities while protecting the natural environment;
  - encourages the conservation and integration of natural areas that are sustainable and feasible; and
  - re-defines the principle and practices of Municipal Reserve allocation to support the objectives of the open space plan.
- 1.6.2 Implement policies for the conservation of natural sites in Edmonton's table lands and the North Saskatchewan River Valley and Ravine System through the planning process.
- 1.6.3 Work pro-actively with the Provincial Government to ensure that Crown interests in water bodies are addressed prior to development.

- 1.6.4 Acquire and restore natural areas of ecological value (identified in the Natural Connections Strategic Plan) as well as critical natural linkages and buffers to ensure they remain sustainable in an urban context.





### *Our Priority: Managing Suburban Growth*

Manage suburban growth in a manner that ensures adequate infrastructure and services and maintains a balance of residential, commercial, industrial and recreational land uses.

#### *Our Strategy:*

- |   |  |
|---|--|
| 1.7.1 Accommodate growth in an orderly, serviced and cost-effective manner.                 | 1.7.3 Encourage flexibility in creating attractive and functional residential neighbourhoods and business areas. |
| 1.7.2 Provide for a range of housing types and densities in each residential neighbourhood. | 1.7.4 Ensure availability and access to recreational opportunities and open spaces.                              |



## *Our Priority: Population Growth*

Plan for a population base in the range of 800,000 to 900,000 residents by the year 2020.

### *Our Strategy:*

- 1.8.1 Plan and fund the development of such municipal facilities and services as the City can afford to support the population growth expectations of this Plan.





## *Municipal Reserves*

- 1.9.1 Where authorized by, and in accordance with, the Municipal Government Act, the Subdivision Authority of the City of Edmonton will require the owner of a parcel of land that is the subject of a proposed subdivision to dedicate to the City of Edmonton:
- part of that parcel as municipal reserve;
  - money in place of municipal reserve;
  - any combination of land and money in place of municipal reserve; or
  - a deferred reserve caveat.
- 1.9.2 Land or money dedicated as municipal reserve will be dedicated to the City of Edmonton to be used for schools, parks and other public recreation purposes.
- 1.9.3 The amount of the municipal reserve to be dedicated will be determined, during the subdivision process, based on the gross developable area of a parcel of land that is the subject of a proposed subdivision.
- 1.9.4 Gross developable area is defined, for the purpose of this municipal development plan, as the total area of the parcel of land less the land required to be provided as environmental reserve and the land made subject to an environmental reserve easement.
- 1.9.5 The amount of municipal reserve to be dedicated will be equivalent to ten per cent (10%) of the gross developable area of a parcel of land that is the subject of a proposed subdivision, which is the minimum amount necessary to augment other city resources to provide the basic levels of

school, parks and public recreational facilities acceptable to the citizens of Edmonton.

- 1.9.6 When, in the opinion of the Subdivision Authority, the future residential development density of a parcel of land that is the subject of a proposed subdivision will exceed thirty (30) dwelling units per hectare, the Subdivision Authority may require the dedication of municipal reserve up to an additional five per cent (5%) of the parcel's developable land, as defined in Section 668 of the Municipal Government Act, to accommodate additional requirements for schools, parks and public recreational facilities.
- 1.9.7 When a municipal reserve dedication includes money or a combination of land and money, the sum of the money to be dedicated and the appraised market value of the land to be dedicated will be equal to the appraised market value of the maximum amount of municipal reserve dedication permitted by the Municipal Government Act.
- 1.9.8 Allocation of municipal reserve lands for school and park purposes shall be governed by the Joint Use Agreement between the City of Edmonton and the School Authorities, as defined by the Municipal Government Act.

## *Sour Gas Facilities*

- 1.9.9 The City of Edmonton will apply Alberta Energy and Utility Board guidelines with respect to minimum separation distances between sour gas facilities and other land uses through land subdivision and development processes.



## *Economic Development*



***Economic Development*** focuses on the City's leadership role in creating a positive and dynamic business climate within Edmonton and the Edmonton Capital Region.

The goal of expanding the economic base will be achieved through effective economic development programs and by providing a “best value” business environment. Edmonton will build on its economic advantages through active partnerships with businesses, institutions and other governments to develop a strong city economy with a global orientation.







### *Our Priority: Expanded Business Base*

Nurture existing businesses and attract and support the development of new businesses to provide opportunities and prosperity for our citizens.

#### *Our Strategy:*

- |   |  |
|---|--|
| 2.1.1 City Council will be responsible for updating and maintaining a Vision for Economic Prosperity.   | 2.1.5 City Departments will provide coordinated support to implement the City's economic development strategy.                                     |
| 2.1.2 Economic Development Edmonton will be responsible for developing and implementing the City's Economic Development Strategy, with the goal of realizing City Council's Vision for Economic Prosperity. | 2.1.6 Target and pursue economic opportunities best matched to Edmonton's strategic advantages, based on sound market research.                    |
| 2.1.3 Economic Development Edmonton will actively seek the input and participation of City Council and other stakeholders in developing and implementing the City's Economic Development Strategy.          | 2.1.7 Maintain Edmonton as one of the "best value" cities in North America for targeted sectors.   |
| 2.1.4 Economic Development Edmonton will be accountable to City Council for the achievement of goals, objectives and Council's Vision as set out in the City's Economic Development Strategy.               | 2.1.8 Promote the key strategic advantages of the Edmonton Capital Region to the key sectors targeted in the City's economic development strategy. |
|   | 2.1.9 Position and promote Edmonton and area as a major tourism destination region.  |
|   | 2.1.10 Leverage economic growth by using key City-owned assets.  |



## *Our Priority: Positive City Profile*

Raise awareness of Edmonton's distinctive strengths as a smart, vibrant city.

### *Our Strategy:*

- 2.2.1 Capitalize on Edmonton's knowledge-based resources as a focal point of our economic development strategy.
- 2.2.2 Foster and promote "Edmonton: A Smart City Initiative," a partnership among government, business, education and cultural sectors, which works to enhance the positive interrelationships between the four essential activities of urban life: working, learning, playing and living.
- 2.2.3 Recognize successes of "smart" businesses and research institutions.
- 2.2.4 Network with community leaders to promote Edmonton's knowledge-based advantages.





### *Our Priority: Key Ambassador Role for Mayor and Council*

Strengthen the roles of the Mayor and Council as key ambassadors in economic development.

#### *Our Strategy:*

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| <p>2.3.1 The Mayor and Council will take the lead ambassador role in intergovernmental economic development activities and relations.</p> <p>2.3.2 Promote the ambassador role of Council in the business community.</p> | <p>2.3.3 Maintain an annual program of Council involvement as ambassadors, including:</p> <ul style="list-style-type: none"><li>• input opportunities from the business community to Council;</li><li>• specific functions, activities and calendars of events for Council members to attend;</li><li>• hospitality and welcoming roles for the Mayor and Council; and</li><li>• business development roles and activities of Council.</li></ul> |
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## *Our Priority: Positive Business Environment*

Create an environment which encourages commitment to live, learn, visit and do business in Edmonton.

### *Our Strategy:*

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| <p>2.4.1 Use business and citizen advisory groups to provide regular input on the business environment directly to Council and Economic Development Edmonton.</p> | <p>2.4.4 City department actions will support a positive business environment by maintaining customer-oriented service standards.</p>             |
| <p>2.4.2 Maintain and promote Edmonton's overall quality of life as a key element of our business environment.</p>  | <p>2.4.5 Support local economic development initiatives such as business revitalization zones and community partnership economic initiatives.</p> |
| <p>2.4.3 Promote our successes and the positive aspects of our business environment.</p>  | <p>2.4.6 Showcase networks of natural areas, policies and practices for effective ecological protection, and sustainable urban design.</p>        |



### *Our Priority: Cost-effective Municipal Services*

Ensure that municipal costs of doing business enhance Edmonton's competitive advantages.

#### *Our Strategy:*

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| 2.5.1 Monitor the comparative costs of Edmonton's basic municipal services and promote our competitive advantages to existing and potential business.  | 2.5.4 Ensure infrastructure service plans place a priority on maintaining comparatively low cost, effective municipal services. |
| 2.5.2 Develop strategies to address areas where Edmonton's cost of services or tax rates are not competitive.  | 2.5.5 Influence other basic service providers to maintain high quality, relatively low cost services to business.               |
| 2.5.3 Develop strategies that reduce cost and improve the effectiveness of services which are key to business success today, such as: <ul style="list-style-type: none"><li>• transportation convenience and air services;</li><li>• business clusters;</li><li>• operating cost reduction measures; and</li><li>• telecommunications.</li></ul> | 2.5.6 Promote Edmonton's relatively low overall cost of doing business to existing and targeted sectors.                        |



## *Our Priority: Regional Economic Ties*

Build strong economic ties within the region.

### *Our Strategy:*

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| <p>2.6.1 Promote a common image and message for the region.</p> <p>2.6.2 Strengthen relationships with governments, communities and economic partners throughout northwestern Canada and enhance Edmonton's role and, where appropriate, the region's role, as service provider and gateway to the north.</p> <p>2.6.3 The Mayor and Council will lead in developing strong economic development ties with regional municipalities and businesses.</p> | <p>2.6.4 Work with regional partners to prepare a regional economic development strategy, including:</p> <ul style="list-style-type: none"><li>• a comprehensive inventory of regional assets;</li><li>• recognition of sectoral strengths and organizations;</li><li>• an analysis of regional competitive advantage;</li><li>• a workable cost sharing arrangement; and</li><li>• approaches to integrate and coordinate efforts.</li></ul> <p>2.6.5 Develop strong operational networks and information systems to support regional economic integration.</p> |
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### *Our Priority: Active Partnerships*

Develop active partnerships throughout the community through key agencies and organizations.

#### *Our Strategy:*

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| 2.7.1 Target resources to partnerships in business sectors with the highest potential to add value to the economy of Edmonton.             | 2.7.3 Facilitate and strengthen relationships between key economic agencies and business organizations. |
| 2.7.2 Establish collaborative partnerships with business and community organizations for the development of facilities and infrastructure. | 2.7.4 Facilitate the creation of business revitalization zones in the city.                             |



### *Our Priority: Supportive Relationships*

Build strong relationships with the Provincial and Federal Governments to enhance and promote Edmonton's interests in the process of investment and re-investment.

#### *Our Strategy:*

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|-------|--|-------|---|
| 2.8.1 | Develop working relationships with Provincial and Federal Governments which optimize benefits to Edmonton and the Edmonton Capital Region. | 2.8.4 | Support joint infrastructure development initiatives.   |
| 2.8.2 | Promote Edmonton as the prime location for Provincial and Federal Government investment.   | 2.8.5 | Encourage and support coordinated actions by all departments and agencies involved in intergovernmental service delivery. |
| 2.8.3 | Participate in Federal and Provincial economic development and promotional programs.   |       |   |



### *Our Priority: Global Perspective*

Ensure that the City's approach to economic development reflects a global perspective while enabling local initiative.

### *Our Strategy:*

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|---|--|
| 2.9.1 Celebrate the successes of Edmonton's enterprises in the global marketplace.          | 2.9.3 Facilitate local business access to global market intelligence, business development tools, and export support programs. |
| 2.9.2 Research, compare and promote Edmonton's competitive advantage in the global context. | 2.9.4 Support local initiatives through partnered international activities and networks.                                       |



### *Our Priority: Safe Community*

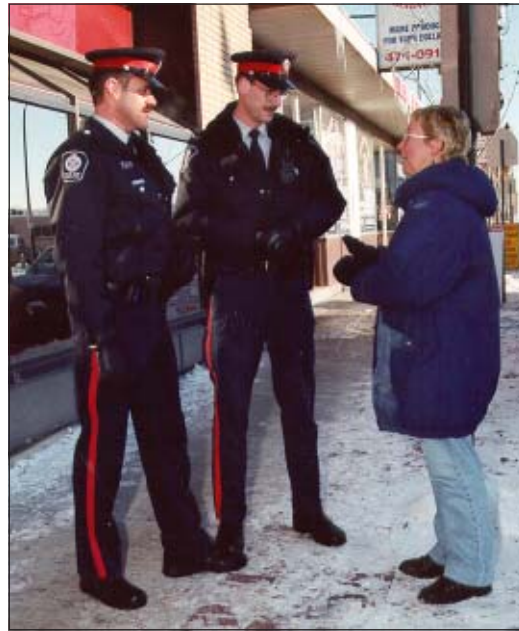
Ensure a safe and secure community for all citizens.

#### *Our Strategy:*

- 2.10.1 Provide acceptable levels of police and emergency services which meet the community's requirements for safety and security.
- 2.10.2 Develop and execute regional emergency services and disaster response plans that contribute to the safety of the living and working environment.
- 2.10.3 Promote a safe and secure environment through physical design.



## *Services to People*



*Services to People* deals with the delivery of City services that contribute to the safety, security, well-being and enjoyment of Edmonton's citizens. Services will be provided in an effective, efficient and citizen-oriented manner. The City will work in partnership with other organizations where service mandates are complementary. In planning and providing services, the City will take into account the different and changing characteristics and needs of communities. The City will support community development initiatives and volunteer activities.







### *Our Priority: Service Delivery Roles*

Regularly assess and define the City's mandate, role and responsibilities for the direct delivery, or support for the delivery of services.

#### *Our Strategy:*

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| 3.1.1 Invest in our community's future through the provision of services and programs for people.  | 3.1.5 Seek new fiscal arrangements with the Province that recognize Edmonton's role as the major receiving area for social and health service requests for northern and central Alberta.              |
| 3.1.2 Establish municipal service priorities and allocate resources in a cost-effective manner through the City's business planning and budget process.  | 3.1.6 Meet the changing needs of citizens by continuing to review and adapt service delivery through benchmarking, qualitative and quantitative analysis and comparison with other service providers. |
| 3.1.3 Undertake and update a mandate review to establish the service roles and responsibilities of City departments and to clarify the respective roles of each level of government and service delivery partners. |   |
| 3.1.4 Ensure meaningful public input, as directed by the City's public participation model, into the establishment and measurement of service priorities and service levels.                                       |   |



## *Our Priority: Community Development*

Encourage and support residents in developing and sustaining their neighbourhoods and communities.

### *Our Strategy:*

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| <p>3.2.1 Support, integrate and coordinate departmental and Council approved community development initiatives across the city.</p>  | <ul style="list-style-type: none"> <li>• helps citizens access information and resources that enable them to participate in the decision-making process.</li> </ul>  |
| <p>3.2.2 Ensure staff have the competencies and skills required to support citizens' participation in community development.</p>   | <p>3.2.4 Measure and evaluate the successes of community development initiatives using both qualitative and quantitative criteria.</p>   |
| <p>3.2.3 Ensure understanding throughout the civic administration of what community development is and how community development principles may be used when working with individual communities.</p> <p>A community development approach:</p> <ul style="list-style-type: none"> <li>• mobilizes community resources and develops networks of people, organizations and businesses;</li> <li>• responds to a particular need in the community;</li> <li>• comes from the grassroots and develops from common community interests;</li> <li>• creates an opportunity and requirement for individuals in the community to become involved;</li> <li>• requires leadership; and</li> </ul> | <p>3.2.5 Provide citizen access to public information and establish mechanisms to ensure meaningful public input into civic government decision-making, guided by the City's public participation model.</p> |



### *Our Priority: Safety and Security*

Ensure the protection of people and property through the provision of acceptable levels of police, fire and ambulance services for all areas of the city.

#### *Our Strategy:*

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|--|---|
| 3.3.1 Emphasize preventative and educational strategies and initiatives which reduce the demand for emergency police, fire and ambulance services. | 3.3.5 Support the Edmonton Police Service in ensuring an acceptable level of safety and security, and the Edmonton Police Service's commitment to community policing. |
| 3.3.2 Promote urban design features and property management practices for buildings and public spaces which enhance public safety and security.    | 3.3.6 Assist local communities in developing initiatives that increase neighbourhood safety and security.   |
| 3.3.3 Establish basic service and operating standards for emergency services.  |   |
| 3.3.4 Develop and implement community based services and partnerships based on the unique needs of Edmonton's neighbourhoods.                      |   |



## *Our Priority: Recreation, Culture and the Arts*

Facilitate the provision of a broad range of recreational, entertainment and cultural activities for residents.

### *Our Strategy:*

- 3.4.1 Provide venues and services for festivals, cultural events and other community events.
- 3.4.2 Promote and provide recreational, cultural, artistic, entertainment and learning experiences at the City's major venues.
- 3.4.3 Continue to support recreational, artistic, cultural and library programs and services through the provision of municipal grants to community-based organizations.
- 3.4.4 Work with business, other levels of government, community partners and other municipalities in the Edmonton Capital Region to develop and deliver recreational, artistic, cultural and library programs.
- 3.4.5 Design and implement on-going community assessment processes that identify citizen and community priorities for recreation and culture.
- 3.4.6 Develop a long range plan to identify the appropriate facilities and land required to meet the need for affordable and easy access to recreational, artistic, cultural and library programs and services.
- 3.4.7 Develop standards for consistent quality, affordability and accessibility of City-owned or operated facilities, services and programs.





## *Our Priority: Well-being*

Deliver and support programming that contributes to the well-being and overall quality of life of residents over time.

### *Our Strategy:*

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|-------|--|--------|---|
| 3.5.1 | Establish key indicators and determinants of health and well-being at both the city and community levels in partnership with other levels of government and agencies.          | 3.5.7  | Provide access to information and knowledge resources through the Edmonton Public Library System.   |
| 3.5.2 | Develop a comprehensive, integrated plan identifying the municipal role in the delivery of preventative social programs and services, in consultation with potential partners. | 3.5.8  | Work with those levels of government and agencies whose primary role is to contribute to individuals', families' and children's basic needs for shelter, food, clothing and safety. |
| 3.5.3 | Emphasize preventative and educational strategies which reduce the demand for social services.   | 3.5.9  | Promote safe living and working conditions through the enforcement of standards for health and safety in cooperation with the Capital Health Authority.                             |
| 3.5.4 | Provide opportunities for citizens to meet their basic mobility needs through the provision of an affordable public transit service.   | 3.5.10 | Develop partnerships with other levels of government, private industry and community agencies to address the unique needs of Edmonton's neighbourhoods.                             |
| 3.5.5 | Provide opportunities for individual and community recreation by maintaining and developing public parks, open space and recreation facilities.                                |        |   |
| 3.5.6 | Support affordable recreational programs in cooperation with community organizations.  |        |   |



## *Our Priority: Changing Demographics*

Identify and respond to the municipal services needs resulting from the city's changing demographics.

### *Our Strategy:*

- 3.6.1 Adopt a Corporate approach to collection, analysis and provision of demographic data to support all of the City's planning, programming and development activities.  
The approach will:
- define the data required for program and service planning;
  - make data available on a timely basis; and
  - use data to facilitate decision-making and policy development.
- 3.6.2 Conduct a civic census in the year 2000 and review the need for a civic census annually thereafter.
- 3.6.3 Use demographic information and analysis to plan, develop and deliver programs and services.

- 3.6.4 Demographic products will be accessible to the public and other agencies.





## *Our Priority: Volunteer Services*

Support the efforts of volunteers serving the citizens of Edmonton.

### *Our Strategy:*

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|-------|--|-------|---|
| 3.7.1 | Support and encourage citizens to engage in volunteer activities to promote good citizenship.  | 3.7.3 | Develop a Corporate volunteer training program for City volunteers and staff working with volunteers and coordinate its implementation. |
| 3.7.2 | Define the City's role as a good host for major events and as an active partner in sustaining the effectiveness of the volunteer sector. | 3.7.4 | Develop and coordinate a volunteer support and recognition program for City of Edmonton volunteers.                                     |



## *Our Priority: Customer Service*

Make it easier for businesses and citizens to “do business” with the City.

### *Our Strategy:*

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|--|---|
| <p>3.8.1 Establish, promote and communicate high customer service standards within the City administration and apply them consistently.<br/>Build these standards on:</p> <ul style="list-style-type: none"><li>• timely, solution-oriented, consistent practices;</li><li>• “Right to Information” approach;</li><li>• staff training; and</li><li>• monitoring.</li></ul> <p>3.8.2 Develop service standards that recognize the diversity of citizens, including those with special needs, and respond to their diversity.<br/>Build these standards on:</p> <ul style="list-style-type: none"><li>• sensitivity and responsiveness;</li><li>• recognition of the diverse information and access needs of minorities and the disabled; and</li><li>• special needs checklist for operations.</li></ul> | <p>3.8.3 Enhance business and citizen access to services and information using technology and provide the tools and staff required to deliver enhanced access.</p> <p>3.8.4 Single point of service delivery approaches will be pursued where they contribute to quality customer service and are a reasonable and affordable option.</p> |
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## *Our Priority: Affordable Housing*

In partnership with others, provide access to safe, accessible and affordable housing in all areas of the City, in accordance with Plan Edmonton priorities and strategies.

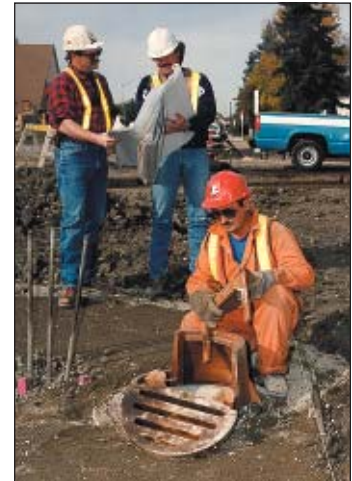
### *Our Strategy:*

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|--|---|
| <p>3.9.1 Work proactively and in partnership with others to meet a wide range of affordable housing needs in all areas of the City, in accordance with Plan Edmonton priorities and strategies.</p>                                    | <p>3.9.5 Guide non-government organization proponents of land use proposals that include an affordable housing component through the civic planning and development approval process.</p> |
| <p>3.9.2 Endorse a mix of housing types for a wide range of household types and incomes in all areas of the City that are reflective of the City's population profile, in accordance with Plan Edmonton priorities and strategies.</p> | <p>3.9.6 Review the potential of acquiring and using surplus lands owned by all orders of government, to accommodate the development of long-term affordable housing units.</p>           |
| <p>3.9.3 Encourage new development and infill redevelopment to incorporate affordable housing that is visually indistinguishable from market housing.</p>  | <p>3.9.7 Collect and make funds available to lever capital funding for the provision of long-term affordable housing projects.</p>  |
| <p>3.9.4 Work in partnership with other orders of government, private owners and landlords and the community to maintain, upgrade, and expand the new and existing affordable rental housing supply in the City.</p>                   |   |





## *Infrastructure Development and Maintenance*



***Infrastructure Development and Maintenance*** focuses on the City's responsibility for infrastructure ranging from roads, waste management systems and water systems to public buildings and park facilities. The City's fiscal objective is to meet the demand for new infrastructure while ensuring that existing infrastructure remains safe and reliable. The City's environmental strategy will maintain the quality of the natural environment for present and future generations. City priorities also address the development and use of advanced communications and information technology.







### *Our Priority: Approach to Infrastructure*

Develop an accurate picture of the costs associated with various infrastructure development, upgrading, and maintenance options; provide a level of infrastructure that is affordable, safe and sustainable; and employ emerging technologies to reduce costs.

### *Our Strategy:*

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| 4.1.1 | Treat infrastructure as an investment in economic development and overall quality of life.  | 4.1.5 | Meet accepted standards for provision and maintenance of infrastructure while minimizing cost.  |
| 4.1.2 | Ensure that infrastructure rehabilitation and development programs are adequately funded on an ongoing basis and are as efficient and effective as possible.                            | 4.1.6 | Implement pro-active maintenance and rehabilitation programs to protect the City's investment in existing infrastructure.                 |
| 4.1.3 | Develop, implement and update the Infrastructure Strategy, a comprehensive statement of how the City of Edmonton will address the issues of infrastructure development and maintenance. | 4.1.7 | Apply new and emerging practices, technologies and innovations in the delivery of infrastructure and services to achieve cost reductions. |
| 4.1.4 | Ensure the Infrastructure Strategy is integrated with the City's Long Range Financial Plan.   | 4.1.8 | Continue to coordinate Corporate infrastructure improvements through neighbourhood improvement and other programs.                        |



### *Our Priority: Financing Infrastructure*

Develop and maintain a comprehensive, long range financial plan that realistically links all City infrastructure development, upgrading, and maintenance plans to the resources required for successful implementation.

### *Our Strategy:*

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| <p>4.2.1 Support the achievement of Council approved plans, programs and projects through prudent financial stewardship.</p> <p>4.2.2 Maintain a balance between operating expenditures and operating revenues on a continuing basis.</p> <p>4.2.3 Develop, implement and update the Long Range Financial Plan which addresses:</p> <ul style="list-style-type: none"><li>• financial management;</li><li>• financial reporting;</li><li>• revenues;</li><li>• expenditures;</li><li>• capital improvement programs;</li><li>• debt management capital financing;</li><li>• financial reserves; and</li><li>• land management.</li></ul> | <p>4.2.4 Incorporate City infrastructure costs as a factor in decisions on the location of new development.</p> |
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## *Our Priority: Movement of People and Goods*

Ensure that an integrated transportation system facilitates the safe, effective and efficient movement of goods and people throughout the city and beyond.

### *Our Strategy:*

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| 4.3.1 | Develop and maintain an integrated system of roadways, public transit, pedestrian and bicycle facilities and services to support and enhance Edmonton as a growing, vibrant and culturally diverse city in which people choose to live, work, learn and play. | 4.3.5 | Support initiatives which encourage the reduction of transportation-induced impacts on Edmonton's natural environment. |
| 4.3.2 | Provide and maintain a transportation system which protects and enhances the Edmonton Capital Region's ability to keep and attract business, investment and tourism in an increasingly competitive and global marketplace.                                    | 4.3.6 | Develop, operate and maintain the transportation system in a safe and serviceable manner.                              |
| 4.3.3 | Make effective and efficient use of the transportation system.  | 4.3.7 | Monitor and respond to changing conditions by adapting the transportation system as appropriate.                       |
| 4.3.4 | Mitigate the community impacts of the transportation system.  | 4.3.8 | Facilitate air and rail transportation through coordinated planning with service providers.                            |
|       |   | 4.3.9 | Implement the transportation strategies through the City's Transportation Master Plan.                                 |



## *Our Priority: Protection of the Natural Environment*

Develop an integrated environmental protection strategy in partnership with the Province and neighbouring municipalities designed to improve air and river water quality, promote conservation, and ensure effective preservation and management of the City's green spaces.

### *Our Strategy:*

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|---|--|
| <p>4.4.1 Develop an environmental strategic plan as a framework for sustaining and enhancing the physical environment, recognizing the importance of the environment to Edmonton's quality of life.</p> <p>4.4.2 Maintain the quality of air, land and water through the adoption and enforcement of regulations and guidelines which reduce pollution and contamination and encourage reclamation.</p> <p>4.4.3 Pursue opportunities, in cooperation with the Federal and Provincial Governments, to reduce "greenhouse gas" emissions.</p> <p>4.4.4 Consider environmental impact as a factor in the decision-making process for land, transportation and infrastructure development.</p> | <p>4.4.5 Require, through the development approval process, the remediation and management of contaminated sites so that sites are suitable for their intended uses.</p> <p>4.4.6 Meet Provincial requirements for the conveyance and treatment of waste water and develop future strategies to reduce the impact of Edmonton's discharges on all receiving water, including the North Saskatchewan River.</p> <p>4.4.7 Protect and maintain City-owned natural areas and green spaces.</p> <p>4.4.8 Apply sound environmental principles and practices and use energy and raw materials efficiently in City operations.</p> <p>4.4.9 Work with the citizens of Edmonton to achieve community awareness of environmental principles and issues. Sharing of information, participation and cooperation will be fundamental to the decision-making process involving environmental issues.</p> <p>4.4.10 Enable Edmonton to become a leader among municipalities in maintaining and enhancing the local and global environments by showcasing examples of development that protect natural area systems and ecological services.</p> |
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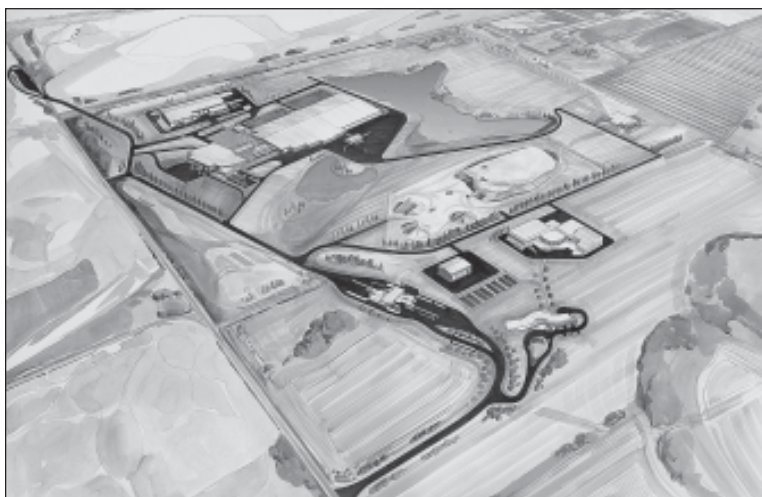


## *Our Priority: Waste Collection, Processing and Disposal Infrastructure*

Achieve the objectives of the City of Edmonton's long-term Waste Management Strategic Plan.

### *Our Strategy:*

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| 4.5.1 Provide an effective, equitable waste management service at a reasonable, predictable cost.                 | 4.5.4 Develop a new regional waste management centre.                                  |
| 4.5.2 Manage waste generated within City boundaries.  | 4.5.5 Control future waste disposal costs through appropriate cost control strategies. |
| 4.5.3 Deliver waste management services to minimize waste, maximize recycling and divert waste from the landfill. | 4.5.6 Exceed national waste reduction targets.   |
|   | 4.5.7 Review and update the long-term Waste Management Strategic Plan.                 |



*Artist's rendering of Edmonton's new waste management centre*



### *Our Priority: Communications Infrastructure*

Use advanced communications technology to deliver City services more effectively and efficiently and enhance our City's status as a "Smart City".

#### *Our Strategy:*

- 4.6.1 Increase access to City services and information through communications and information technology.
- 4.6.2 Employ innovations in information and communications technology to enhance Edmonton's ability to inform its citizens and promote its image as a "Smart City".
- 4.6.3 Pursue opportunities, such as electronic commerce and computer telephony integration, to improve service delivery and reduce costs through the use of information technology.
- 4.6.4 Promote access to high speed communications services throughout the city.
- 4.6.5 Ensure that new infrastructure is compatible with new information and telecommunications technologies.



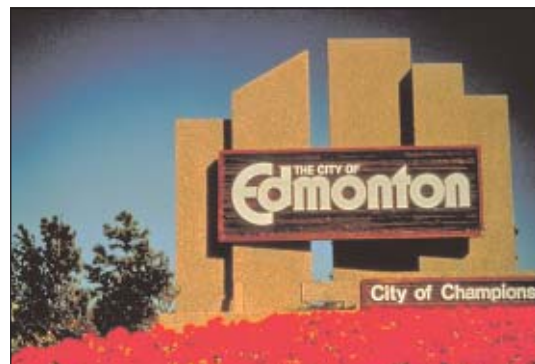


## *Leadership and Regional Cooperation*



***Leadership and Regional Cooperation*** focuses on municipal decision-making and the City's mandate to represent the interests of its citizens. Particular emphasis will be placed on pursuing solutions to regional issues in cooperation with neighbouring municipalities.

Edmonton will promote more effective and coordinated intermunicipal planning within the Edmonton Capital Region. The City will examine opportunities to reduce costs and improve service through regional services delivery mechanisms. More effective relationships with regional authorities and the Provincial and Federal Governments will be developed.







## *Our Priority: Intermunicipal Cooperation*

Facilitate an effective, rational, and coordinated approach to intermunicipal land use and infrastructure planning and development.

### *Our Strategy:*

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| <p>5.1.1 Aggressively pursue solutions to regional issues through appropriate forums.</p> <p>5.1.2 Plan cooperatively through intermunicipal planning processes, and with other levels of government and partners, to achieve:</p> <ul style="list-style-type: none"><li>• compatibility of land use and future growth patterns in border areas;</li><li>• protection of the environment;</li><li>• an efficient network of major regional transportation corridors;</li><li>• coordination of other major infrastructure; and</li><li>• cooperative management of other areas of common interest.</li></ul> | <p>5.1.3 Adopt a “cooperate to compete” philosophy. The City will cooperate with the region’s municipalities to attract economic activity to the region. Within the region, the City will compete for its share of this economic activity by being the “best value” provider of services and amenities.</p> <p>5.1.4 Cooperate with area municipalities, other levels of government and private landowners to manage the regional assets in the Edmonton Capital Region as described in the Intermunicipal Planning section.</p> |
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### *Our Priority: Regional Services*

Support the development of strong and effective regional services delivery mechanisms.

#### *Our Strategy:*

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| 5.2.1 | Work cooperatively with the region's municipalities to identify, prioritize and implement regional and joint services delivery mechanisms. | 5.2.3 | Evaluate all regional services delivery mechanisms initially, and at regular intervals, based on a cost benefit assessment for the City of Edmonton.         |
| 5.2.2 | Prioritize specific services which can be most effectively delivered on a regional basis, with equitable sharing of costs.                 | 5.2.4 | Coordinate the provision of major infrastructure and services with our intermunicipal planning partners as described in the Intermunicipal Planning section. |



### *Our Priority: Relations with Regional Authorities*

Maintain constructive and productive relationships with regional services authorities, such as the regional health authority, children's services and school boards.

### *Our Strategy:*

- 5.3.1 Maintain strong relationships with regional services authorities.  
Build these relationships on:
- common goals, forming the basis for regional cooperation;
  - Edmonton's participation as a cooperative and effective team player;
  - active participation on regional services authorities' boards; and
  - development of regional partnerships that optimize benefits for residents.



## *Our Priority: Provincial and Federal Government Relations*

Maintain and enhance productive relationships with Provincial and Federal Government representatives to support the achievement of the City's goals and resolve common problems and issues.

### *Our Strategy:*

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|---|--|
| <p>5.4.1 Build understanding and relationships by effectively representing the interests of citizens, business, and community groups to Provincial and Federal Governments:</p> <ul style="list-style-type: none"> <li>• seeking equity in growth opportunities and benefits for Edmonton; and</li> <li>• pursuing longer-term Provincial commitment to municipal funding.</li> </ul> | <p>5.4.3 Encourage the Federal and Provincial Governments to maintain Edmonton as the centre for government employment and decision-making.</p>  |
| <p>5.4.2 Cooperate with neighbouring municipalities to seek support and funding from the Provincial and Federal Governments in support of regional priorities.</p>  | <p>5.4.4 Seek new fiscal arrangements with the Province that are based on the special roles and funding needs of large urban municipalities.</p> |



## *Our Priority: Capital City Promotion*

Promote Edmonton as the Capital of Alberta.

### *Our Strategy:*

- 5.5.1 Strengthen Edmonton's role as Alberta's Capital City and Provincial decision centre through coordinated efforts.





## *Our Priority: Public Participation*

Develop a public participation model which identifies the areas where public participation in decision-making is to be sought, the processes to be used to gather public input, and how this input is to be used to support responsible decision-making.

### *Our Strategy:*

- |  |   |
|--|---|
| <p>5.6.1 Refine and implement a public participation model based on the following guiding principles:</p> <ul style="list-style-type: none"> <li>• clearly define roles and responsibilities;</li> <li>• provide appropriate public information and awareness processes;</li> <li>• use effective notification procedures for the situation;</li> <li>• implement informal and formal mechanisms for issues management;</li> <li>• improve the efficiency and effectiveness of the planning process; and</li> <li>• use alternative approaches to public participation, depending on the type of decision being addressed in the community.</li> </ul> | <p>5.6.2 The public participation process will:</p> <ul style="list-style-type: none"> <li>• meet all statutory requirements for public participation;</li> <li>• provide information in public decision-making;</li> <li>• involve citizens in the public consultation process;</li> <li>• facilitate feedback and evaluation mechanisms;</li> <li>• improve public understanding of key policies;</li> <li>• effectively deal with regional issues; and</li> <li>• recognize Council advisory committees and existing networks of community stakeholders as vital components of the City's policy development processes.</li> </ul> |
|--|---|



### *Our Priority: City Governance Model*

Develop and utilize a governance model that defines clearly the roles of Council, administration and advisory boards; ensures effective delegation of responsibility, authority and accountability; and, supports cooperation and teamwork.

### *Our Strategy:*

- 5.7.1 City Council will define its roles and responsibilities in providing public services and leadership by adopting and implementing a governance model.
- 5.7.2 Implement a communication strategy that will foster a better understanding of civic responsibilities and priorities.
- 5.7.3 Develop a pro-active approach to the identification of issues and opportunities and their effective management.





## *Intermunicipal Planning*



### *Intermunicipal Planning*

addresses components of the City's five municipal responsibility areas at an intermunicipal and regional level.

The Municipal Government Act requires that the City's municipal development plan provide a framework for intermunicipal land use, transportation systems and infrastructure planning and development. The City will promote effective and cooperative planning, decision-making and service delivery.







### *Our Priority: Intermunicipal Planning Philosophy*

Use and promote an approach to intermunicipal planning based on these principles:

- *The established linkages among the municipalities in the Edmonton Capital Region mean that Edmonton's destiny is interwoven with that of our neighbours.*
- *Effective intermunicipal processes are critical to achieve success in this multi-jurisdictional environment.*
- *Cooperation, collaboration and effective communication are necessary to define and achieve common goals.*
- *Productive intermunicipal relationships are based on good faith, open discussion and respect for each other's interests.*
- *A constructive attitude will promote open communication. Issues of concern can be detected early and resolved before they escalate into conflict.*

The City of Edmonton is committed to strengthening our relationships with our intermunicipal planning partners in the Edmonton Capital Region.

We invite them to share this commitment.

### *Our Strategy:*

- |   |   |
|---|---|
| 6.1.1 Build and maintain open and effective channels of communication with our intermunicipal planning partners at political and administrative levels. | 6.1.3 Participate with municipalities, authorities and agencies in forums to address important issues in the Edmonton Capital Region. |
| 6.1.2 Nurture cooperative and collaborative relationships for resolving issues that acknowledge the shared destiny of our neighbours.                   | 6.1.4 Create plans and processes that provide greater certainty for land use decisions where impacts cross municipal boundaries.      |



## *Our Priority: Edmonton's Intermunicipal Planning Partners*

Expand our intermunicipal planning activities to include the different types of partners in the Edmonton Capital Region and address the full range of intermunicipal issues.

### *Our Strategy:*

6.2.1 Establish effective relationships with our intermunicipal planning partners as shown on Map 3, including our:

- **municipal neighbours**

*adjacent municipalities*

Cities of St. Albert and Fort Saskatchewan; Leduc, Parkland, Strathcona and Sturgeon Counties; and the Town of Beaumont;

*non-adjacent municipalities*

Cities of Leduc and Spruce Grove; Towns of Bruderheim, Bon Accord, Calmar, Devon, Gibbons, Legal, Morinville, Redwater and Stony Plain; Village of New Sarepta;

- **non-municipal neighbours**

Edmonton International Airport; Edmonton Garrison; and the Enoch Cree Nation.

Planning partners for some issues may also include provincial and federal government departments and agencies.

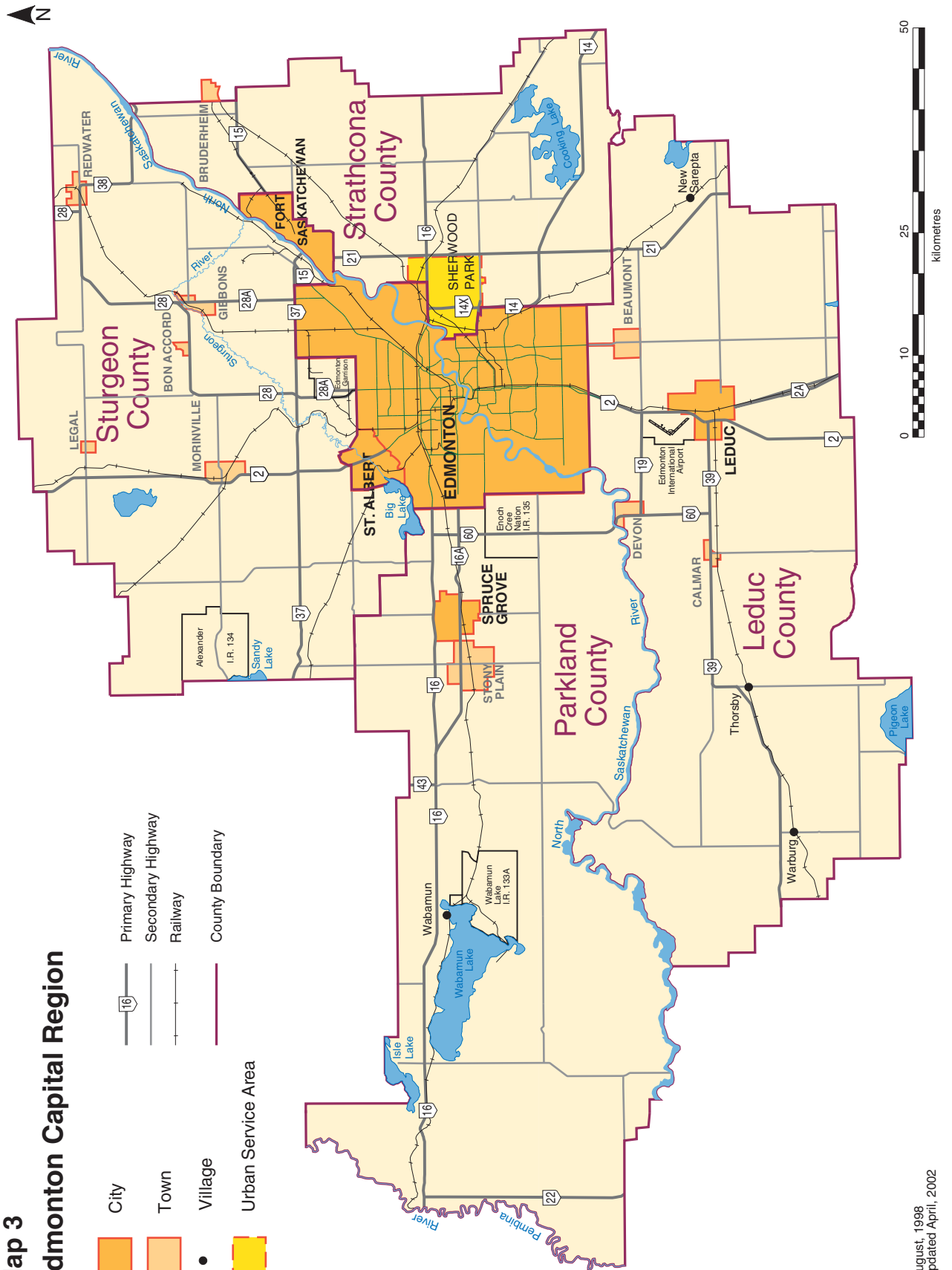
6.2.2 Recognize that the scope of intermunicipal planning interests may include:

- the traditional fringe (a ribbon of land along both sides of a shared border);
- compact blocks of land near borders that may be subject to land use change;
- regional corridors, including transportation, environmental and recreational corridors that may extend some distance from the City's boundary; and
- regional assets, such as the Edmonton International Airport, environmentally significant areas and the regional economy.

# Map 3



## Edmonton Capital Region




- City
- Town
- Village
- Urban Service Area
- Primary Highway
- Secondary Highway
- Railway
- County Boundary



August, 1998  
Updated April, 2002

## Map 4 Intermunicipal Planning In Border Areas

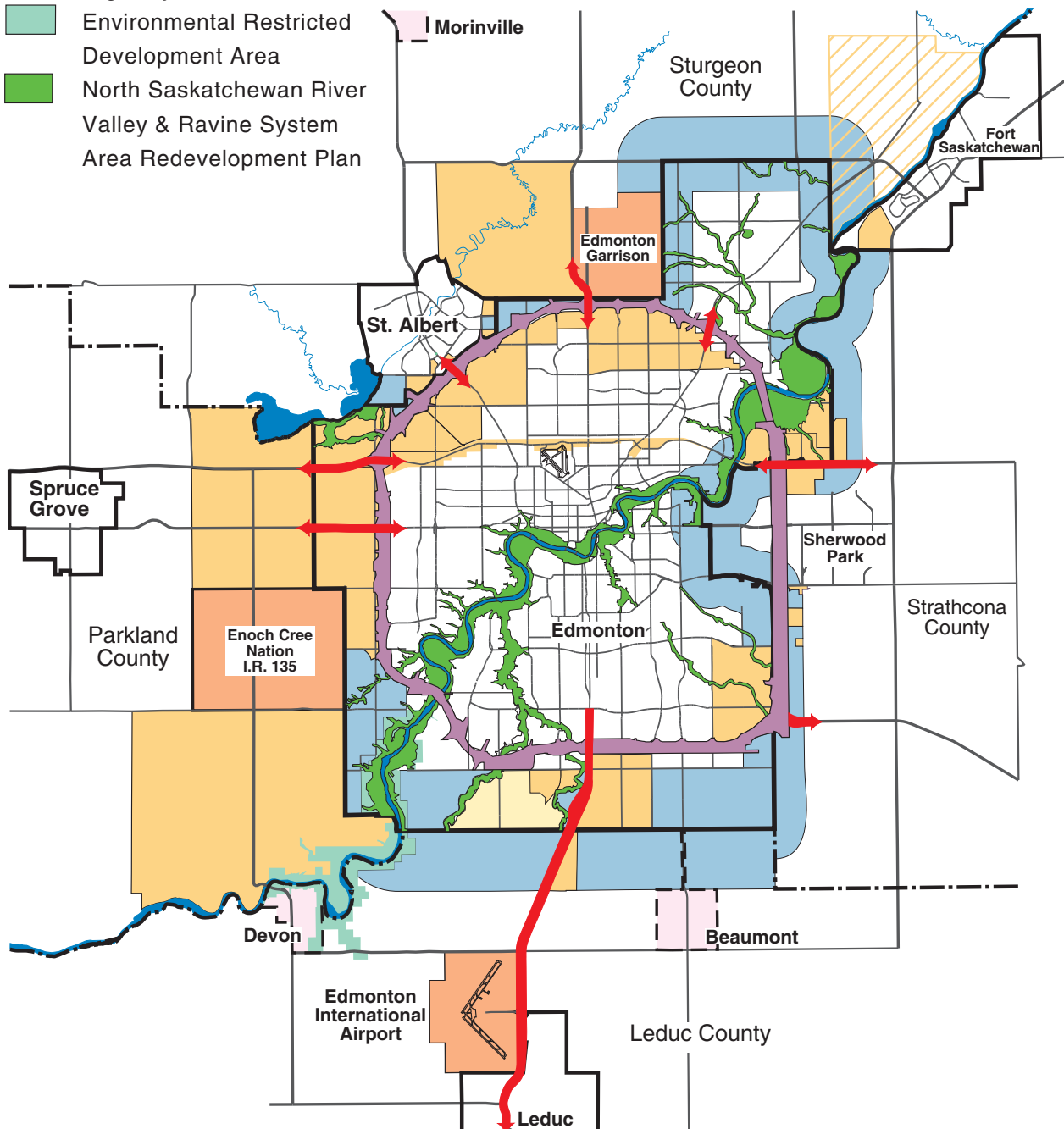
-  Existing Statutory Area Plans  
(within 1.6 km. of border)
-  Future Area Structure Plans
-  Servicing Concept Design Brief
-  Intermunicipal Fringe
-  Transportation and Utility  
Corridor
-  Highway Corridor Areas
-  Environmental Restricted  
Development Area
-  North Saskatchewan River  
Valley & Ravine System  
Area Redevelopment Plan

-  City Boundary
-  Town Boundary
-  County Boundary

NOTE: The City of Edmonton recognizes that its jurisdiction ends at its corporate border. The intermunicipal planning areas outside the border are shown solely for illustrative purposes.

August, 1998  
Updated April, 2002

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Kilometres





## *Our Priority: Objectives, Approaches and Products*

Facilitate an effective, rational and coordinated approach to intermunicipal land use, transportation and infrastructure planning and development.

### *Our Strategy:*

- 6.3.1 Continue to work cooperatively with our intermunicipal planning partners to achieve:
- compatible land use and future growth patterns in our border areas;
  - protection of the environment;
  - an efficient regional transportation system;
  - coordination of other major infrastructure; and
  - cooperative management of other issues of common interest.
- 6.3.2 Use alternative approaches as appropriate to achieve these objectives, including:
- discussions between municipal administrations;
  - joint Committees of Councils;
  - joint planning projects;
  - multi-lateral planning processes;
  - forums for intermunicipal issues; and
  - participation in other organizations.
- 6.3.3 Generate products that may include:
- joint planning strategies or other cooperative strategies;
  - jointly prepared statutory plans;
  - intermunicipal planning accords adopted by Council resolution;
  - statutory intermunicipal planning schedules to *Plan Edmonton*; and
  - statutory intermunicipal development plans.



## *Our Priority: Land Use and Future Growth Patterns*

Work with our intermunicipal planning partners to ensure the compatibility of land use and future growth patterns in border areas.

### *Our Strategy:*

- |  |  |
|--|--|
| <p>6.4.1 Develop intermunicipal planning accords or schedules with municipal neighbours, if necessary, to provide the details of intermunicipal planning agreements.</p>   | <p>6.4.4 Promote the use of formal plan processes to manage high impact developments and incremental land use change in border areas.</p>  |
| <p>6.4.2 Negotiate intermunicipal planning areas with adjacent municipalities to define areas of existing or potential development where impacts may cross municipal boundaries.<br/>Generalized intermunicipal planning areas are shown on Map 4: Intermunicipal Planning in Border Areas. The details of the intermunicipal planning areas are shown on the maps included in Schedule A.</p> | <p>6.4.5 Use, and encourage our neighbours to use, area structure plan processes that:</p> <ul style="list-style-type: none"> <li>• provide ample opportunity for involvement by all affected municipalities; and</li> <li>• address such matters as: <ul style="list-style-type: none"> <li>- the type, amount, location, density and phasing of future land uses;</li> <li>- the cumulative effects of development across space and over time;</li> <li>- economical long term development patterns;</li> <li>- utility servicing;</li> <li>- transportation issues and impacts (including cross border impacts related to the movement of goods, services and people across municipal boundaries);</li> <li>- environmental implications;</li> <li>- impacts on other nearby municipalities; and</li> <li>- plan implementation.</li> </ul> </li> </ul> |
| <p>6.4.3 Participate actively in bi- and multi-lateral planning projects with our intermunicipal planning partners where appropriate.</p>  |  |



## *Our Priority: Regional Assets*

Participate effectively in decision-making that affects key regional assets which are essential to the well-being of Edmonton and our intermunicipal planning partners.

### *Our Strategy:*

#### *Regional Environmental Assets*

- 6.5.1 Promote the active participation of our intermunicipal planning partners in developing, implementing and monitoring an integrated environmental protection strategy based on a cumulative effects approach.
- 6.5.2 Participate in the development of management principles and guidelines for Big Lake as part of the Province's Special Places 2000 program.

#### *North Saskatchewan River Valley and Ravine System*

- 6.5.3 Cooperate with municipalities in the Edmonton Capital Region, other levels of government and private landowners to protect the North Saskatchewan River Valley and Ravine System for the beneficial use of regional residents, recognizing the range of values, capabilities and constraints that exist in different locations along the River Valley and Ravine System.

- 6.5.4 Participate actively in organizations that work to protect, preserve and enhance the North Saskatchewan River Valley and Ravine System for its recreational, aesthetic and natural resource value.

#### *Edmonton International Airport*

- 6.5.5 Support improvements at the Edmonton International Airport that enhance the competitiveness and quality of air transportation service available to business and recreational travellers in the Edmonton Capital Region.
- 6.5.6 Encourage a coordinated intermunicipal planning approach to address issues affecting the Edmonton International Airport, including noise management, land use development and efficient and affordable access.

*Continued on page 76...*



*Major Regional Transportation Corridors*

6.5.7 Work with neighbouring municipalities and Alberta Transportation and Utilities to improve transportation management and maintain a functional highway network in the Edmonton Capital Region, including the Outer Ring Road, its penetrators and major connectors.

6.5.8 Consult with neighbouring municipalities, Alberta Transportation and Utilities and the private sector to promote:

- sound land development standards along major entrances to the Edmonton Capital Region and Edmonton;
- the development of effective, efficient and visually appealing major entrances to the Edmonton Capital Region and Edmonton;
- the use of statutory plans to manage high impact developments and incremental land use change in the Highway Corridor Areas; and
- the joint review of statutory plan proposals or amendments, Land Use Bylaw amendments and major development proposals in the Highway Corridor Areas.



### *Our Priority: Infrastructure*

Coordinate the provision of major infrastructure and services with our intermunicipal planning partners.

#### *Our Strategy:*

- |  |   |
|--|---|
| 6.6.1 Continue to support the operations of the Capital Region Sewage Commission and the various water services commissions in the region. | 6.6.4 Promote approaches to infrastructure development that are cost effective and environmentally sustainable.   |
| 6.6.2 Cooperate with our intermunicipal planning partners to provide essential infrastructure in the Edmonton Capital Region.              | 6.6.5 Coordinate servicing plans for new development in border areas with adjacent neighbours where joint servicing is contemplated. Include consultation with utility providers. |
| 6.6.3 Identify new opportunities for providing shared services with other municipalities in the Edmonton Capital Region.                   |   |



## *Our Priority: Administration of Intermunicipal Planning Policies*

Establish effective procedures with our intermunicipal planning partners to implement and monitor intermunicipal planning policies.

### *Our Strategy:*

- |   |  |
|---|--|
| <p>6.7.1 Use a variety of approaches to define and achieve common objectives and effectively coordinate joint planning projects with our intermunicipal planning partners.</p> <p>6.7.2 Establish reciprocal procedures with our adjacent municipalities for intermunicipal planning referrals and notification.</p> <p>6.7.3 Negotiate the geographic extent of intermunicipal referral areas and the type of planning and development information to be exchanged.</p> <p>6.7.4 Discuss issues that arise from intermunicipal planning referrals and notification before providing a formal response.</p> | <p>6.7.5 Review procedures periodically to monitor their operation and assess their effectiveness.</p> <p>6.7.6 Develop appropriate procedures to amend intermunicipal planning policies as necessary.</p> |
|---|--|
- The detailed procedures for intermunicipal planning referrals and notification are provided in Schedule A.*



### *Our Priority: Issues Resolution and Consensus Building*

Implement measures with our intermunicipal planning partners to prevent issues from escalating into disputes. Establish effective processes to resolve active disputes. Both are important.

#### *Our Strategy:*

- |  |  |
|--|--|
| <p>6.8.1 Collaborate with our intermunicipal planning partners on an on-going basis on issues of common interest.</p> <p>6.8.2 Strive for quick resolution of issues on an informal basis through interest-based discussion, direct negotiation or mediated negotiation.</p> <p>6.8.3 Build negotiation processes characterized by:</p> <ul style="list-style-type: none"><li>• information sharing;</li><li>• the meaningful representation of all legitimate interests;</li><li>• acknowledgement of each other's interests; and</li><li>• creating agreements that represent a mutual gain for all parties.</li></ul> | <p>6.8.4 Develop detailed procedures for issues resolution and consensus building in consultation with our adjacent municipal neighbours.</p> <p>6.8.5 Regard the formal filing of an appeal to the Municipal Government Board or the referral of a disagreement to the Minister of Municipal Affairs as:</p> <ul style="list-style-type: none"><li>• a last resort, where other means have been attempted without success; or</li><li>• a means of protecting options where negotiation processes are constrained by legislated time frames for initiating formal dispute resolution processes.</li></ul> |
|--|--|

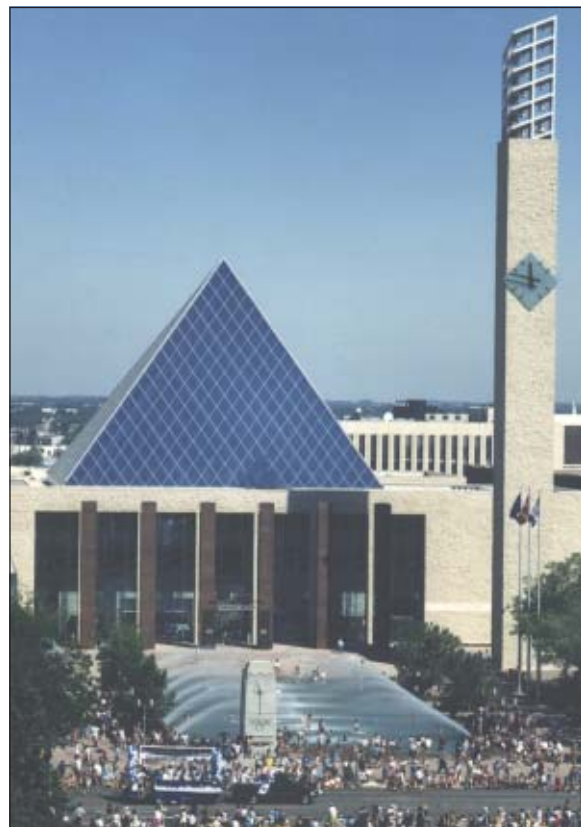




## *Implementation*

The Council of the City of Edmonton oversees the implementation of the mandate of a municipal government under the authority of Alberta's Municipal Government Act. Council's responsibilities include the adoption of a municipal development plan. City departments and agencies will act, under the direction of City Council, to implement the Plan.

Policies and programs will be aligned with *Plan Edmonton*. Other plans prepared by the City will be consistent and complementary. The Plan's priorities and strategies will be reflected in Corporate and departmental business plans and City budgets. The Plan will be monitored to ensure its implementation. Amendments will be made, when necessary, to adapt to changing conditions.

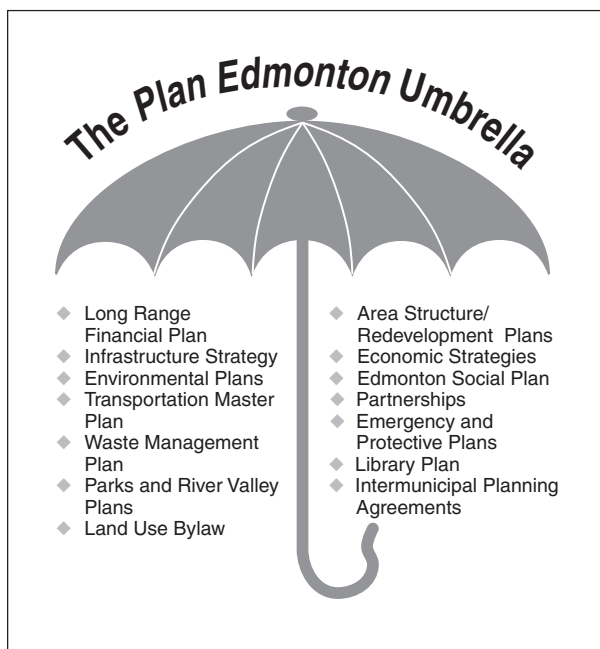






### Mandate

*Plan Edmonton* is Edmonton's Municipal Development Plan. It fulfils a requirement of Alberta's Municipal Government Act, that the City of Edmonton adopt a new Municipal Development Plan on or before September 1, 1998. *Plan Edmonton* supersedes Bylaw 9076, adopted as the City's General Municipal Plan in 1990.



*Plan Edmonton* meets the basic requirements of Section 632 of the Municipal Government Act by addressing:

- future growth and development of the municipality;
- coordination of land use, transportation systems and other infrastructure with adjacent municipalities;
- provision of municipal services and facilities; and
- mandatory policies on municipal reserves and sour gas.

*Plan Edmonton* also addresses:

- the financing and programming of municipal infrastructure;
- environmental matters;
- financial resources;
- economic development;
- the coordination of municipal programs; and
- other programs related to the city's physical, social and economic development.

*Plan Edmonton* will be implemented over a ten year planning horizon.



## Responsibilities

**City Council** exercises its authority within the mandate of municipal governments prescribed by the Municipal Government Act. City Council has the responsibility of approving *Plan Edmonton* and future amendments to the Plan. City Council has the authority to approve the subsidiary plans, policies, programs and activities that will implement *Plan Edmonton* and to approve the budgets associated with these implementation activities.

**The City Administration** operates under the direction of City Council and has responsibility for preparing the subsidiary plans and policies and undertaking the programs and activities that support implementation of *Plan Edmonton*.

**Edmonton Police Service** provides police services under the direction of the Edmonton Police Commission and is funded by the City of Edmonton.

**Edmonton Public Library** provides library services under the direction of the Edmonton Public Library Board and is partially funded by the City of Edmonton.

**Economic Development Edmonton** is Edmonton's economic development agency operating under the direction of the Economic Development Edmonton Board.

**EPCOR** operates under the direction of an independent board of directors. EPCOR provides electrical power and water to customers in Edmonton and other areas. The City of Edmonton is the sole shareholder. EPCOR is funded by sales revenues.

## Implementation Strategy

*Plan Edmonton* will be implemented through corporate and departmental business plans aligned to *Plan Edmonton's* priorities. The business plans will:

- identify immediate and long term actions required to implement *Plan Edmonton*;
- identify departmental and agency responsibilities in terms of primary and supporting roles for *Plan Edmonton's* strategies;
- ensure an implementation plan for *Plan Edmonton*, including a schedule, benchmarks and measurements of success; and
- be implemented through the City's budgeting process.

## Subsidiary Plans

*Plan Edmonton's* strategies will be implemented through subsidiary plans, policies, programs and activities over the next ten years. These include:

### Existing Plans:

- Waste Management Strategic Plan;
- Land Use Bylaw;
- Capital City Downtown Plan;
- Joint Use Agreement;
- existing area structure plans and area redevelopment plans;
- transportation systems plans;
- Horizon 2000 Transit Plan;
- Community Investment Grants Policy; and
- Drainage Master Plan (1991).



### *Plans in preparation at the time of Plan Edmonton's approval:*

- Transportation Master Plan;
- Infrastructure Strategy;
- Long Range Financial Plan;
- Environmental Strategic Plan; and
- The Edmonton Social Plan.

### *Plans proposed over the implementation period of Plan Edmonton:*

- economic development strategy update;
- regional economic development strategy;
- regional emergency services and disaster response plans;
- facility and lands long range plan;
- public participation model;
- information technology plan;
- open space plan;
- social programs and services plan;
- new area structure plans and area redevelopment plans;
- servicing concept design briefs; and
- strategy for the intensification of land development.

Other activities will be developed to implement *Plan Edmonton's* priorities over its ten year planning horizon.

### *Budget*

*Plan Edmonton's* strategies and supporting subsidiary plans, policies, programs and activities will act as the basis for department and agency business plans and annual budget submissions. The business planning process will lead to a City business plan which will incorporate the departmental and agency business plans that support *Plan Edmonton's* strategies.

### *Monitoring*

*Plan Edmonton* will be monitored through an annual report to Council on the progress of implementing *Plan Edmonton*. The report will:

- identify implementation activities that have been completed;
- identify implementation activities in progress;
- indicate the projected start date of implementation activities scheduled but not undertaken;
- report on the overall progress of implementation; and
- use base line measures to monitor the extent to which:
  - \* the priorities and strategies of *Plan Edmonton* remain realistic; and
  - \* modification of the strategies is required to achieve *Plan Edmonton's* priorities

When monitoring identifies that targets are not being met, the monitoring report will recommend corrective action. The report will also comment on new issues and related objectives and actions which may emerge over the year.

### *Amendments*

Any amendment to *Plan Edmonton* will have regard for:

- the impact of the proposed change on the achievement of the priorities and strategies in *Plan Edmonton*; and,
- the need for the proposed change.

*Plan Edmonton* provides a framework to guide development in the City of Edmonton over a ten year planning horizon. City Council will evaluate the need to review and update the Plan when that horizon is reached.



## Glossary of Terms

The following terms used in *Plan Edmonton* are defined to assist in the interpretation of priorities and strategies.

**Affordable Housing** Rental or ownership housing provided to households who have both a housing affordability problem (pay more than 30% of income on housing) and earn 80% or less of the median income, but who are capable of independent living without a need for support services, requires no on-going government subsidies, and includes housing built by the private, co-operative, non-profit and public sectors.

**Amenities** All public facilities, cultural activities, programs and environmental features that serve to enhance the physical setting of a community.

**Area Redevelopment Plan** A statutory plan that is primarily applied to mature areas and may designate an area for the purpose of preservation or improvement of land and buildings; rehabilitation of buildings; removal of buildings and/or their construction and replacement; or, the relocation and rehabilitation of utilities and services.

**Area Structure Plan** A statutory plan that identifies where residential, commercial, institutional and recreational sites will be located and how essential municipal services such as water and sewer systems, roads and fire protection will be provided. These plans also describe the number of people that are expected to live in the new area and how development will be staged over time.

**Business and Employment Area** An area where commercial, industrial and business activities take place and where the primary land use is commercial and/or industrial.

**Business Revitalization Zone** A self-help mechanism by which a group of business people, in a specific area, administer funds, collected through a special business tax, to improve the area and jointly promote their businesses. Business revitalization zones are established by municipal bylaws under the authority of the Municipal Government Act.

**Computer Telephony Integration** The use of computerized telephone call answering systems that direct telephone calls based on information provided by the caller. This is done for call centres.

**Density** The number of dwelling units or the square meters of floor space in commercial and industrial buildings per acre or hectare.

**Economic Activity Centre** A concentrated area where locational advantages or existing and planned facilities provide special opportunities for economic development.

**Edmonton Capital Region** The Edmonton Census Metropolitan Area, as defined by Statistics Canada based on the high degree of economic and social interaction and integration.

**Environmentally Sensitive Area** An undisturbed or relatively undisturbed site which, because of its natural features, has value to society and ecosystems worth protecting, but is susceptible to further disturbance.

**Downtown** The area shown on Map 1 that is within the boundaries of the Capital City Downtown Plan.

**Gross Developable Area** The total area of a parcel of land less the land required to be provided as environmental reserve and the land made subject to an environmental reserve easement.

**Heavy Industry** A manufacturing or processing activity:

- a) which may consume larger amounts of land, energy, water, or other natural resources in its operation, or which requires access to transportation facilities capable of handling bulk materials or commodities; or
- b) which may have a detrimental effect on the environment through the following: high volumes of heavy vehicle movement; pollution of air, soil or water; nuisance as a result of noise, smoke, odour, dust, fumes, glare or humidity; or hazard arising from fire, explosion, radiation or contamination.

**High Impact Development** Any land use which, because of its type, scale, location or intensity, may generate negative off-site, cross-border impacts including, but not limited to, traffic, emissions, noise, odours, nuisance, visual obstruction or intrusion, servicing demands, hazards to persons or property or other environmental impacts.

**Highway Corridor Areas** The land on both sides of major regional highways in and near Edmonton. The width and extent of these areas may vary depending on the issues and will be determined through consultation with our adjacent municipal neighbours and Alberta Transportation and Utilities.

**Infill Development** Development in the mature areas of the city occurring on vacant or under-utilized lands, behind or between existing development and which is compatible with the characteristics of surrounding development.

**Infrastructure** The services and facilities in which Edmonton has capital investment and maintenance responsibilities, including roadways, sidewalks, bridges, street lights and traffic signals, transit buses, light rail transit facilities, solid waste management systems, potable water distribution system, storm sewers, sanitary sewers, sports fields, playgrounds, arenas, pools, police and emergency response stations, vehicles and equipment, civic buildings, parks, boulevard trees and computer and telecommunications equipment.

**Intermunicipal Development Plan** A statutory plan jointly prepared by neighbouring municipalities to establish strategic policies and identify issues of mutual interest that overlap municipal boundaries.

**Intermunicipal Fringe** The intermunicipal fringe is a strip of land extending 3.2 km or less inward from the City of Edmonton's border and is illustrated on Maps 4A, 4B, 4C and 4D in Schedule A. The intermunicipal fringe does not include statutory area plans.

**Intermunicipal Planning Accord** A non-statutory document containing the details of an intermunicipal planning agreement with a municipal neighbour. It is adopted by resolution by the Councils participating in the agreement.

**Intermunicipal Planning Schedule** A statutory document containing the details of an intermunicipal planning agreement with a municipal neighbour(s). It is adopted as part of the municipal development plan bylaw(s) by the Council(s) participating in the agreement.

**Land Use Bylaw** The bylaw that divides the city into land use zones and establishes procedures for processing and deciding upon development applications. It sets out rules which affect how each parcel of land in the city may be used and developed. It also includes a zoning map.

**Life-Cycle Cost** The initial, operating, maintenance and rehabilitation costs associated with any item of the City of Edmonton's infrastructure.

#### **Major Proposals Within a Highway**

**Corridor Area** Any land use proposal within a Highway Corridor Area that because of its development characteristics, could have a negative impact on the functioning of the highway or the land development pattern and visual appeal of the area.

**Mature Area** The area shown on Map 1 which was developed prior to 1970 and is primarily residential.

**Natural Area** Remnant or self-sustaining areas with native vegetation, water or natural features.

**Natural Site** Environmentally sensitive areas and significant natural areas identified in the *Inventory of Environmentally Sensitive and Significant Natural Areas, City of Edmonton, 1993*.

**Neighbourhood** A residential area, designed as a separate unit, having an appropriate mix of housing and dwelling types with convenience-type commercial facilities, and, where appropriate, schools or park facilities.

**North Saskatchewan River Valley and Ravine System** The North Saskatchewan River Valley, its banks and the banks of its tributary system within the City of Edmonton.

**Open Space** All land and water areas, either publicly owned or offering public access.

**Re-investment** Maintenance and retrofitting of infrastructure.

**Secondary Land Uses in the TUC** Land uses that may be permitted by the Province within the Edmonton and Sherwood Park West Transportation and Utility Corridor (TUC) Restricted Development Areas. Secondary uses include, but are not limited to, agriculture, utilities, parking, outdoor storage, parks and recreation and limited commercial activity. Secondary land uses should not conflict with primary uses and should be easy to relocate when the development of primary uses is imminent. Primary land uses are the linear transportation and utility facilities that the TUCs are planned to accommodate, including ring and access roads.

**Servicing Concept Design Briefs** A non-statutory plan adopted by Council resolution, which provides a generalized framework for municipal infrastructure and servicing, planning and development guidelines and basic environmental requirements to facilitate the staged submission of neighbourhood plans.

**Smart City** A city with a highly skilled, knowledge-based work force and an excellent education system. It is a centre for research and development, with clusters of high technology companies, a superior cultural community and outstanding recreational amenities. *Edmonton: A Smart City Initiative* is a partnership among business, education, government and cultural sectors which works to enhance the positive inter-relationship between the four essential activities of urban life: working, learning, playing and living.

**Statutory Plan** A plan adopted by municipal bylaw under the authority of provincial legislation. Examples are: an intermunicipal development plan, a municipal development plan, an area structure plan and an area redevelopment plan.

**Suburban Areas** The area shown on Map 1 which includes all neighbourhoods developed since 1970, lands approved for development and lands suitable for future residential development.

**Table Lands** Those suburban and agricultural lands, outside of the North Saskatchewan River Valley and Ravine System, which were annexed to the City of Edmonton in 1982.



### **Intermunicipal Planning in Border Areas**

- Map 4A: City of Fort Saskatchewan, Sturgeon County - City of Edmonton
- Map 4B: Strathcona County - City of Edmonton
- Map 4C: Leduc County - City of Edmonton
- Map 4D: Parkland County, City of St. Albert - City of Edmonton

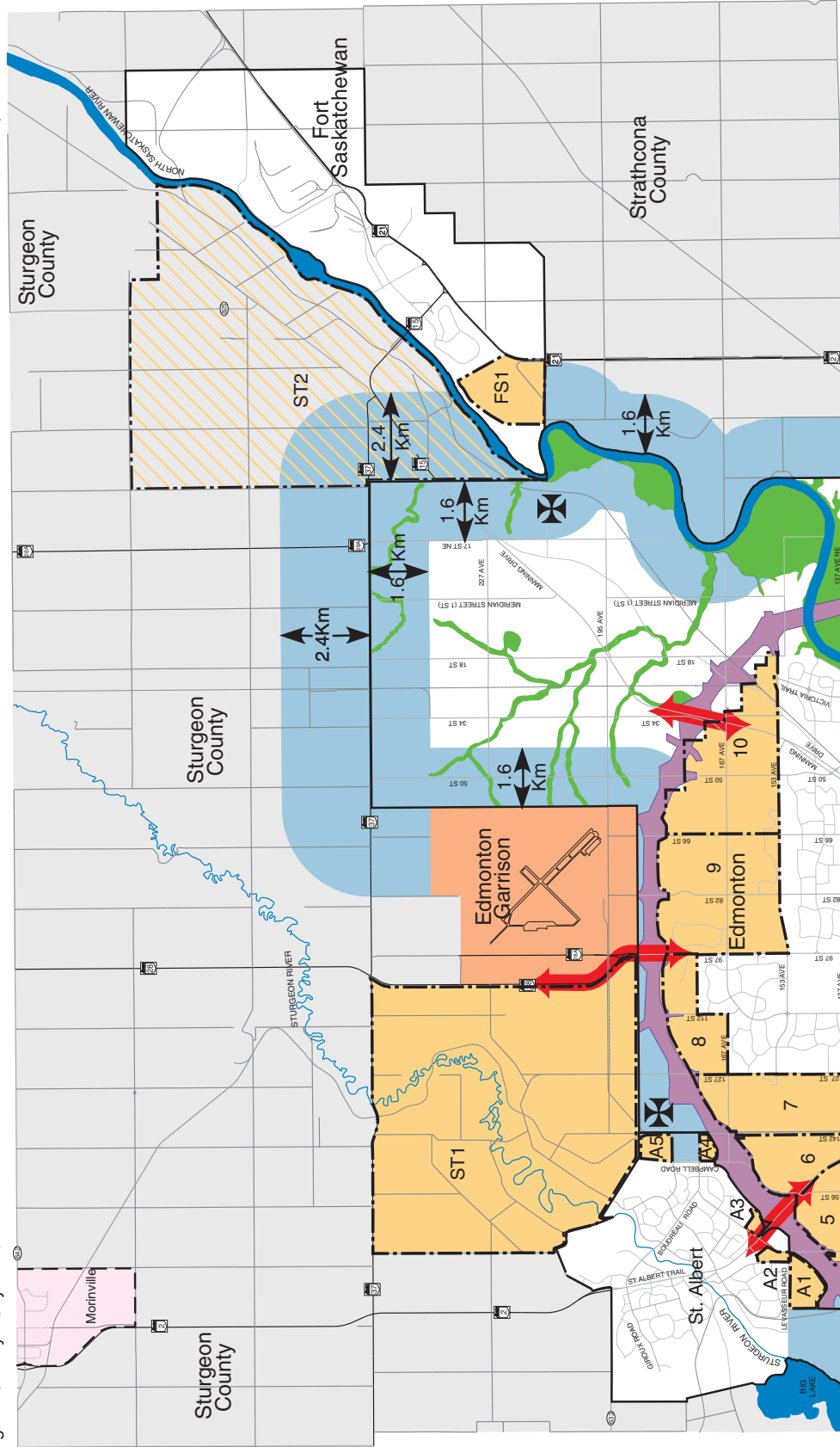
### **Intermunicipal Planning Referrals and Notification Table**



# Map 4A. Intermunicipal Planning in Border Areas

City of Fort Saskatchewan  
Sturgeon County - City of Edmonton

- Intermunicipal Fringe
- Highway Corridor Areas
- Transportation & Utility Corridor
- North Saskatchewan River Valley & Ravine System Area Redevelopment Plan



- City
- Town
- County
- Boundary
- Primary Highway
- Secondary Highway
- Railroad
- Township / Range Road
- Arterial
- Collector

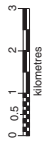
- Sturgeon County
- ST1 Sturgeon Valley ASP
- ST2 Future ASP

- City of St. Albert
- A1 Heritage Lakes ASP
- A2 Grandin Park ASP
- A3 Akinsdale South ASP
- A4 Campbell Industrial Park (South) ASP
- A5 Campbell Industrial Park (North) ASP

- City of Edmonton
- 5 Mistim ASP
- 6 Rampart Industrial ASP
- 7 The Palisades ASP
- 8 Castle Downs Extension ASP
- 9 Lake District ASP
- 10 Pilot Sound ASP

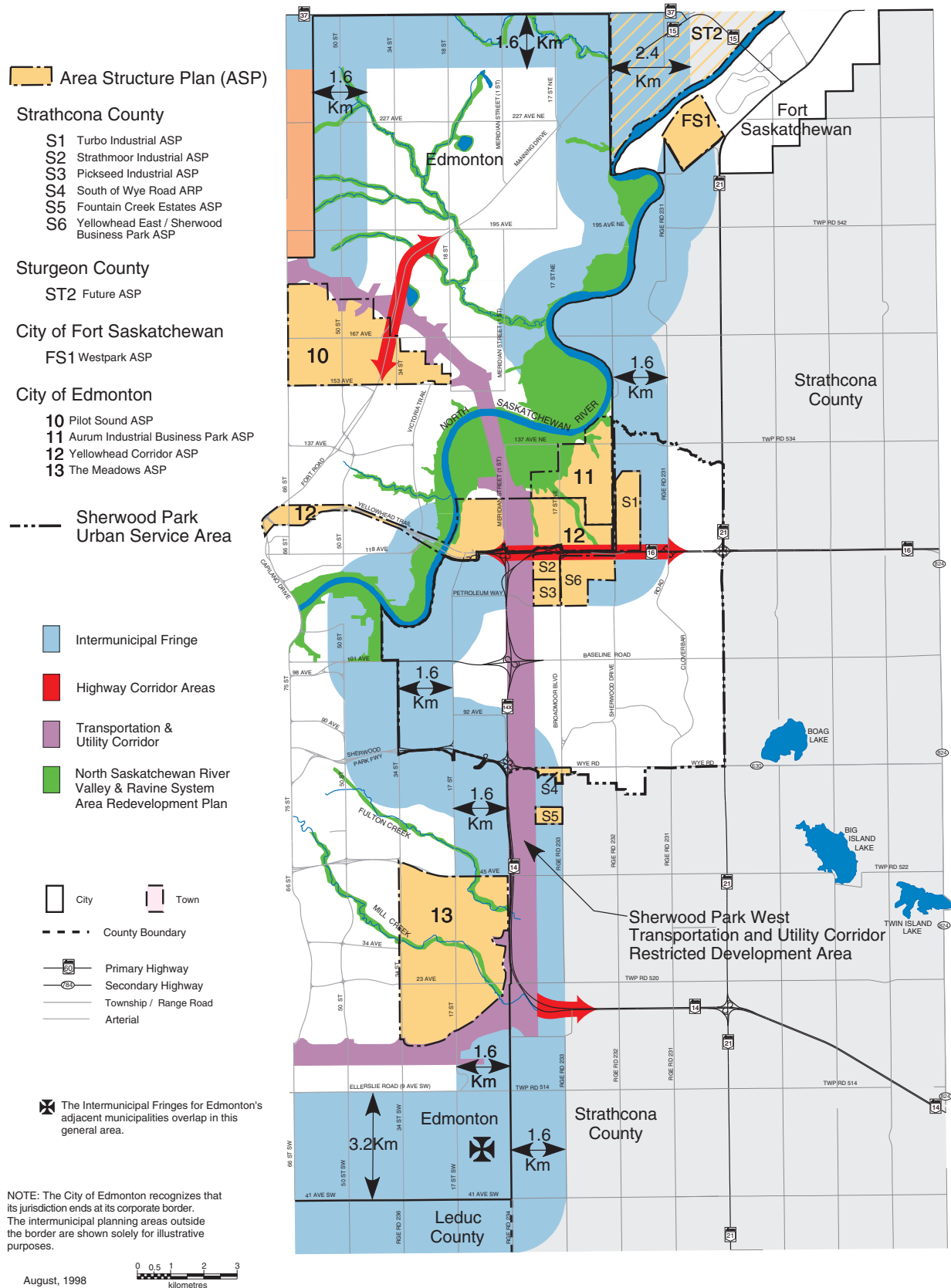
The Intermunicipal Fringes for Edmonton's adjacent municipalities overlap in this general area.

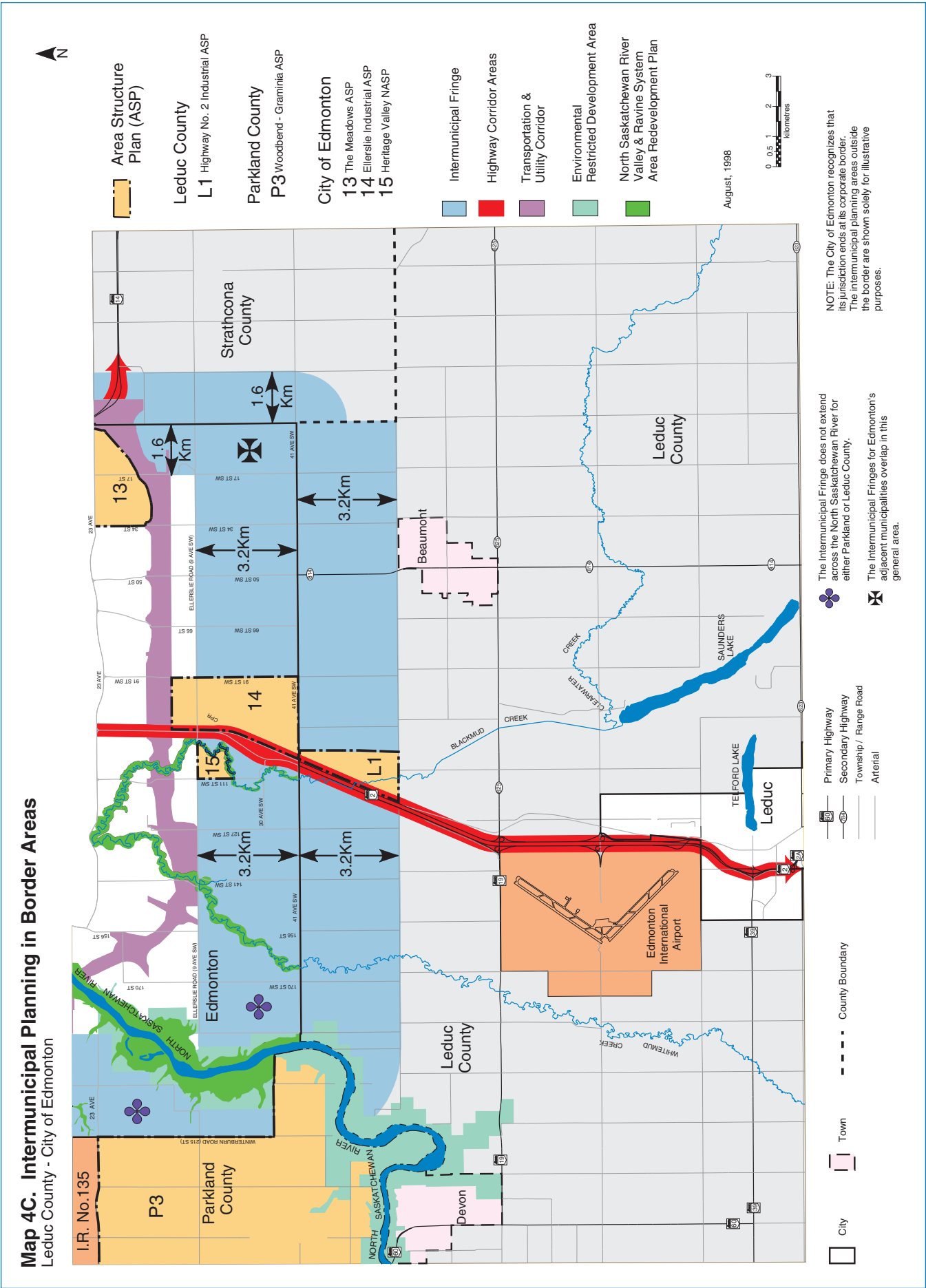
NOTE: The City of Edmonton recognizes that its jurisdiction ends at its corporate border. The intermunicipal planning areas outside the border are shown solely for illustrative purposes.



## Map 4B. Intermunicipal Planning in Border Areas

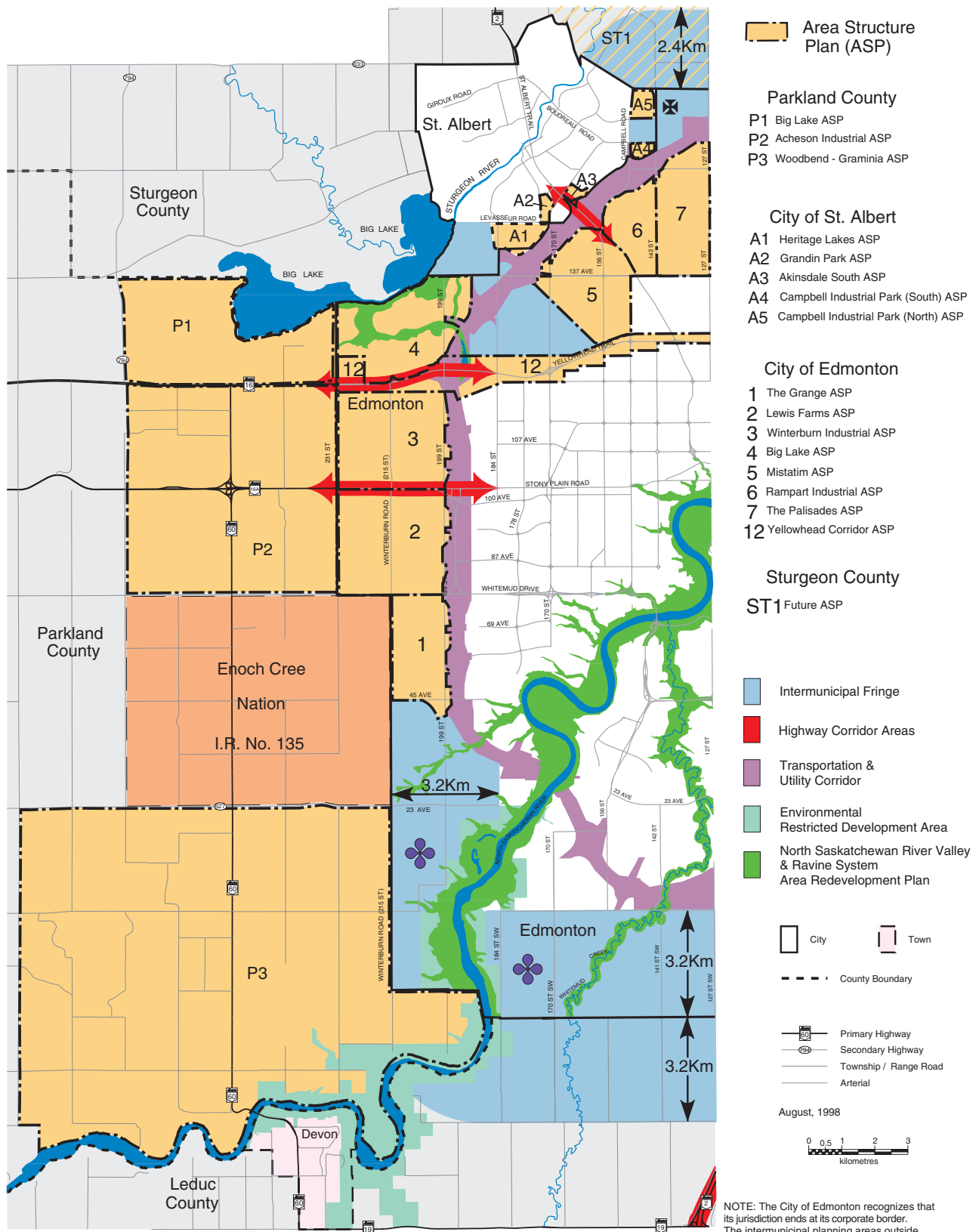
Strathcona County - City of Edmonton





## Map 4D. Intermunicipal Planning in Border Areas

Parkland County, City of St. Albert - City of Edmonton



✖ The Intermunicipal Fringes for Edmonton's adjacent municipalities overlap in this general area.

✖ The Intermunicipal Fringe does not extend across the North Saskatchewan River for either Parkland or Leduc County.



## Intermunicipal Planning Referrals and Notification Table

- Edmonton will refer planning and land use proposals to adjacent municipalities according to the minimum requirements specified in the following table.
- Edmonton has negotiated similar reciprocal referral arrangements with its adjacent municipal neighbours. Referrals to the City of Edmonton should be directed to the Development Authority.
- To obtain broad feedback on important issues, Edmonton may refer any plan or proposal to other agencies or to other municipalities that may be affected. Edmonton may also increase the referral distance.

Type Of Referral	Referred To <sup>1</sup>	Response Time <sup>2</sup>
<b>1) Major Plans and Bylaws</b>		
Municipal Development Plan (MDP) and amendments	all adjacent municipalities	28
Land Use Bylaw (LUB) and major LUB reviews	all adjacent municipalities	28
Intermunicipal Development Plans (IMDP) and amendments	municipalities that adopted the plan	28
Servicing Concept Design Briefs and amendments (approved by Council Resolution)	municipalities within 1.6 km of any portion of the subject area	28
Area Structure Plans (ASP) and amendments	municipalities within 1.6 km of any portion of the plan area	21
Neighbourhood Structure Plans (NSP) and amendments	municipalities within 1.6 km of any portion of the plan area	21
Area Redevelopment Plans (ARP) and amendments	municipalities within 1.6 km of any portion of the plan area	21
<b>2) Within an adopted ASP, NSP or ARP in Border Areas</b>		
All complying proposals (including LUB amendments, subdivisions, Development Permit applications and Direct Control proposals)	no referrals required	N/A
All non-complying proposals	municipalities within 1.6 km of the proposal	21

<sup>1</sup> Intermunicipal planning referrals and notification processes will be negotiated with non-municipal neighbours.

<sup>2</sup> Response time refers to total calendar days, including the date of referral and the due date for the response. Referrals will be conducted primarily by fax. Requests for extensions will be considered on a case by case basis. Extra time may be necessary to allow for interdepartmental referrals, Council meeting schedules or referrals conducted by mail.



## Intermunicipal Planning Referrals and Notification Table

Type Of Referral	Referred To <sup>1</sup>	Response Time <sup>2</sup>
<b>3) Where no ASP, NSP or ARP is adopted in Border Areas <sup>3</sup></b>		
LUB amendments	all adjacent municipalities within the intermunicipal fringe	21
Any proposal inconsistent with the LUB	all adjacent municipalities within the intermunicipal fringe	21
Subdivision applications	all adjacent municipalities within the intermunicipal fringe	21
Development Applications - discretionary uses	all adjacent municipalities within the intermunicipal fringe	21
Other Development Applications and land use proposals noted in Part 4	all adjacent municipalities within the intermunicipal fringe	as noted below
<b>4) Other Development Applications and Land Use Proposals</b>		
Heavy Industrial proposals	all municipalities within 3.2 km of the proposal	21
Direct Control District proposals	St. Albert within 1.6 km of the proposal	21
Road closure bylaws	any affected adjacent municipality	21
Extractive resource operations (including sour gas)	municipalities within 3.2 km of the proposal	21
Intensive livestock proposals	municipalities within 3.2 km of the proposal	21
Secondary land uses in the Transportation and Utility Corridor <sup>4</sup>	Sturgeon Co. (from 50 St. to 142 St. North) St. Albert (from 127 St. to 199 St. North)	21
Major proposals in Highway Corridor Areas <sup>5</sup>	adjacent and affected municipalities	N/A
Other high impact developments <sup>6</sup>	municipalities within 3.2 km of the proposal	21

<sup>3</sup> The intermunicipal fringe is a strip of land extending 3.2 km or less inward from the City of Edmonton's border and is illustrated on Maps 4A, 4B, 4C and 4D in Schedule A. The intermunicipal fringe does not include statutory area plans.

<sup>4</sup> Edmonton has a similar arrangement on its east boundary with Strathcona County.

<sup>5</sup> Major proposals in Highway Corridor Areas are defined in the Glossary of Terms. Referral criteria in Highway Corridor Areas for affected municipalities and Alberta Transportation and Utilities will be determined.

<sup>6</sup> High impact developments are defined in the Glossary of Terms.

The City Council of the City of Edmonton will amend *Plan Edmonton* from time to time. You may contact the Maps and Publications Sales Office of the City of Edmonton, Planning and Development Department, at (780) 496-6160, to obtain information about amendments to the Municipal Development Plan.

### **Amendment 1**

Bylaw No. 11893, approved January 5, 1999, amended Map 1, the Land Development Concept, on Page 13, to accommodate the approval of Bylaw No. 11870, which adopted the Ellerslie Area Structure Plan.

### **Amendment 2**

Bylaw No. 12531, approved April 10, 2001, amended Map 1, the Land Development Concept, on Page 13, to accommodate the adoption of the Heritage Valley Servicing Concept Design Brief.

### **Amendment 3**

Bylaw No. 13081, approved November 12, 2002, amended Map 1, the Land Development Concept, on Page 13, to accommodate the approval of the Evergreen Neighbourhood as a Suburban Area.

### **Amendment 4**

Bylaw No. 13302, approved March 19, 2003, amended Map 1, the Land Development Concept, on Page 13, and Map 2, Economic Activity Centres and Heavy Industrial Areas on Page 14 to accommodate the extension of the “North Saskatchewan River Valley and Ravine System” designation to Mill Creek north of Roper Road.

### **Amendment 5**

Bylaw No. 13388, approved June 17, 2003, amended Map 1, the Land Development Concept, on Page 13, to accommodate the expansion of Quarry Ridge Estate Lot Community.

### **Amendment 6**

Bylaw No. 13541, approved December 9, 2003, amended Map 1, the Land Development Concept, on Page 13, to accommodate the approval of the Maple Ridge Manufactured Home Park as a suburban area.

### **Amendment 7**

Bylaw No. 13530, approved January 13, 2004, amended Map 1, the Land Development Concept, on Page 13, to accommodate the amendment to the Meadows Area Structure Plan, extending the area designated for residential development.

### **Amendment 8**

Bylaw No. 13629, approved March 23, 2004, amended Map 1, the Land Development Concept, on Page 13, to allow for residential development in Clareview Business Park.

### **Amendment 9**

Bylaw No. 13509, approved July 20, 2004, amended Map 1, the Land Development Concept, on Page 13, from Business and Employment Area to Suburban Area for an area of land immediately north of the Maple Ridge Mobile Home Park to allow the northward expansion of the mobile home park.

### **Amendment 10**

Bylaw No. 13746, approved July 20, 2004, amended Map 1, the Land Development Concept, on Page 13, from Business and Employment Area to Mature Area for land in Gainer Industrial, to allow the development of predominantly residential development.

### **Amendment 11**

Bylaw No. 13806, approved September 13, 2004, amended Map 1, the Land Development Concept, on Page 13, to re-designate lands south of Stony Plain Road in Lewis Farms from Business and Employment Area to Suburban Area.

### **Amendment 12**

Bylaw No. 14078, approved September 14, 2005, amended Map 1, the Land Development Concept, on Page 13, to re-designate land in Ebbers Industrial Area from Business and Employment Area to Suburban Area.

### **Amendment 13**

Bylaw No. 14458, approved January 22, 2007, amended Map 1, the Land Development Concept, on Page 13, to re-designate land in Clareview Business Park Area from Business and Employment Area to Suburban Area.

### **Amendment 14**

Bylaw No. 14672, approved August 21, 2007 amended Map 1, the Land Development Concept, on Page 13, to re-designate land in the north-east corner of the Lewis Farms Area from Business and Employment Area to Suburban Area.

### **Amendment 15**

Bylaw No. 14678, approved August 24, 2007, to provide a broader policy basis by which to protect natural areas, amended the priority entitled “Our Priority: Land Development Philosophy” on page 15, added strategies 1.1.3a on page 15, 1.6.4 on page 21, 2.4.6 on page 30, and amended strategy 4.4.10 on page 52.

### **Amendment 16**

Bylaw No. 14675, approved September 10, 2007, amended Map 1, the Land Development Concept, on Page 13, to re-designate land in the north-central portion of the Lewis Farms Area (south of Stony Plain Road and west of 215 Street) from Business and Employment Area to Suburban Area.

### **Amendment 17**

Bylaw No. 14767, approved February 11, 2008, to provide a broader policy basis for affordable housing. The amendments deleted strategy 3.5.9 on page 43, added a new priority entitled “Our Priority: Affordable Housing” with seven new strategies 3.9.1, 3.9.2, 3.9.3, 3.9.4, 3.9.5, 3.9.6, 3.9.7 on page 47, and added the term “affordable housing” to the Glossary of Terms on page 87.